



# Meeting Will Begin Soon

Board of Directors

January 14, 2026





**Welcome & Introductions**  
**Board of Directors Meeting**  
**January 14, 2026**

# Calling of the Roll



David Kaplan

Chair of the Board



Jesse O'Connell

Vice-Chair



Ajashu Thomas



Matt Harris



Kursten Phelps



Arish Gajjar



Praveen Kathpal



Hillary Orr



Laura Gates



Arthur Wicks





# Public Comment

Those wishing to speak during the public comment may pre-register at [dashbus.com/](http://dashbus.com/) and join via Zoom.

Alternatively, attendees may use the “RAISE HAND” feature to be recognized for comment.



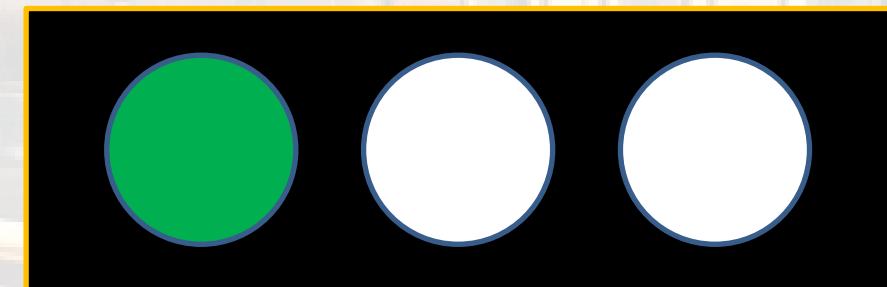


# Public Comment

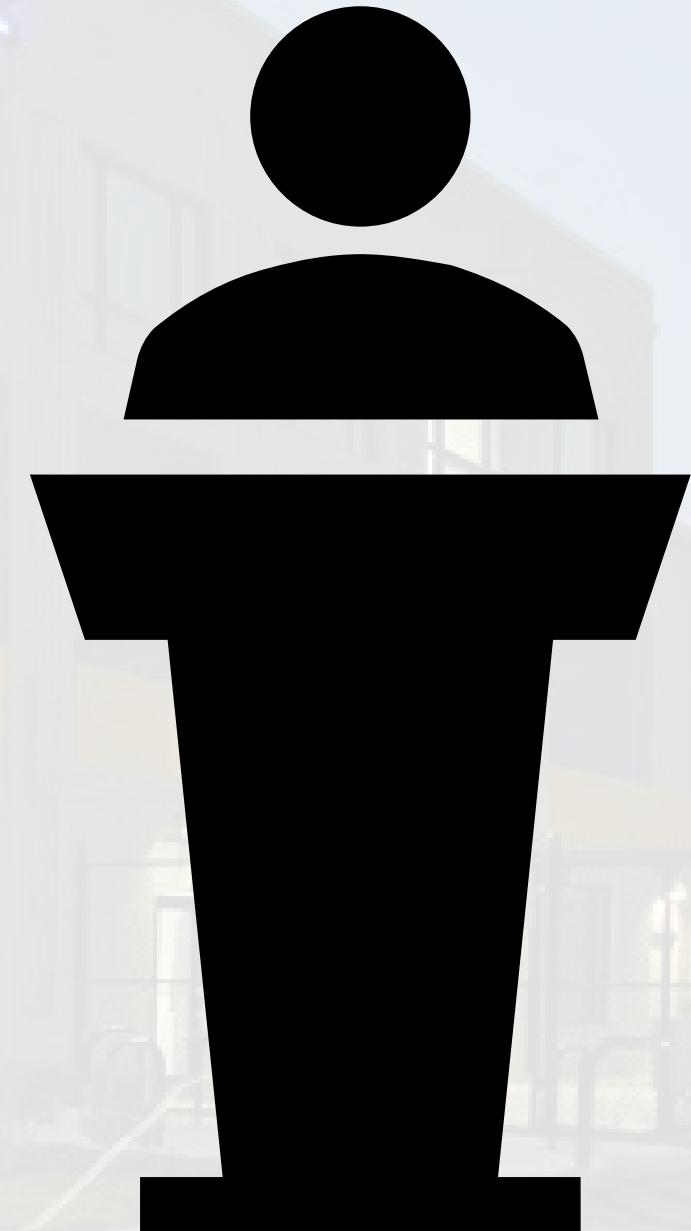
Each speaker is permitted 3 minutes for the public comment.

When the **YELLOW** light appears, 1 minute remains.

When the **RED** light appears, you are out of time.



Time What  
Speaker Required



# Collaboration & Engagement

## **2b. Chairs Report**

David Kaplan – Chair of the Board

## **2c. T&ES Report**

Hillary Orr, Deputy Director, Transportation & Environmental Services

## **2d. Other Member Reports**

All

# T&ES Report

- **Duke Street Land Use Plan (DSLUP)**
  - City launched a series of community workshops to build on December Open House content
  - Three in-person workshops scheduled January 20–22 across West End locations
  - Registration encouraged to support broad community engagement
- **Duke Street Transitway Design**
  - 30% design underway; field data collection continuing into early 2026
  - Station and shelter design workshop held to inform amenities and constructability
  - CMAR RFP anticipated February 2026; contract execution expected spring 2026

# T&ES Report

- **Old Town Circulator (OTC) Stop Rebalancing**
  - Current stop spacing significantly tighter than national urban averages, affecting speed and reliability
  - Proposal removes 8 stops and adds 5 to improve travel time, accessibility, and ADA compliance
  - Parking impacts mitigated through rebalancing; Traffic & Parking Board review scheduled
- **Solar Lighting for Bus Stops**
  - City received 20 solar lighting units with motion-sensing brightness features
  - Enhances safety, visibility, and rider experience at priority stops
  - Installation to be coordinated with DASH in coming weeks



# T&ES Report

- **Metroway Expansion**
  - Contract issued for 10% “full-build” concept design within existing right-of-way
  - Design will also evaluate alternatives if additional right-of-way becomes available
  - Phase II design toward Arlington scheduled to begin January 2026
- **West Alexandria Transit Center**
  - Review of three design alternatives completed
  - Staff and community feedback being synthesized
  - Preferred concept to advance into next design phase

# T&ES Report

- **West End Transitway (WET) Operations Plan**
  - City Manager approved Scenario 4A as the preferred operating plan
  - Combines DASH all-day high-frequency service with WMATA peak express service
  - Estimated \$3.8M annual operating cost increase, partially offset by regional funding sources
- **King Street Bus Stop Seating**
  - New benches and lean rails installed at 12 Old Town bus stops
  - Improvements focus on rider comfort along a high-ridership corridor
  - Installation completed by Street & Sewer Maintenance team

# T&ES Report

- **Regional Transit Funding / NVTC Update**
  - NVTC highlighted ongoing structural funding gaps despite short-term stabilization
  - DMV Moves and SJ 28 identified as key frameworks for dedicated transit revenue
  - Upcoming General Assembly sessions seen as critical for long-term funding solutions

# Collaboration & Engagement

## 2b. Chairs Report

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All

# Regular Business

## **3a. Consideration of Approval – Meeting Minutes**

Action Item: Consideration of approval of December 10, 2025 Meeting Minutes

## **3b. Financial Reports**

Edward Ryder, Chief Financial Officer, DASH

# General Managers Reports

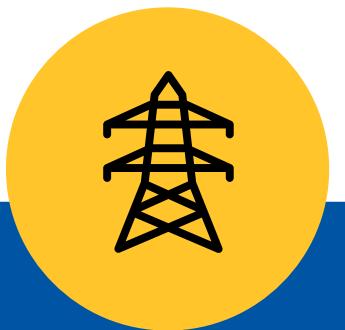
- **Updates regarding Board Policies Development**
- **Next Steps for Strategic Plan**
- **Timeline for ACPS Whitepaper**
- **Timeline for Board/City Council Work Session Summary/Q&A**
- **Staff Response re: Electricity Costs**  
(Question from Board Member Harris)

# Electricity Costs



## VEPGA Member

Alexandria participates in the Virginia Energy Purchasing Governmental Association to negotiate and secure better electricity contracts with Dominion Energy.



## Cost/kWh Decreases with Usage

DASH has confirmed that the base cost per kWh decreases with more usage.



## Averaging \$0.13/kWh

When accounting for all applicable riders to our bill, DASH has averaged \$0.13/kWh.



## Demand by Time - of-Day Impacts Cost

DASH has learned that demand by time-of-day impacts utility cost. Charge Management should help optimize this.

# Cost Per Mile by Propulsion Type

## DASH's Diesel Fleet

Cost/Gallon	Miles per Gallon	Cost per Mile
\$2.57	4.347	\$0.59

## DASH's Electric Fleet

Cost per Kilowatt Hour (kWh)	kWh per Mile	Cost per Mile
\$0.13	4	\$0.52

### Assumptions:

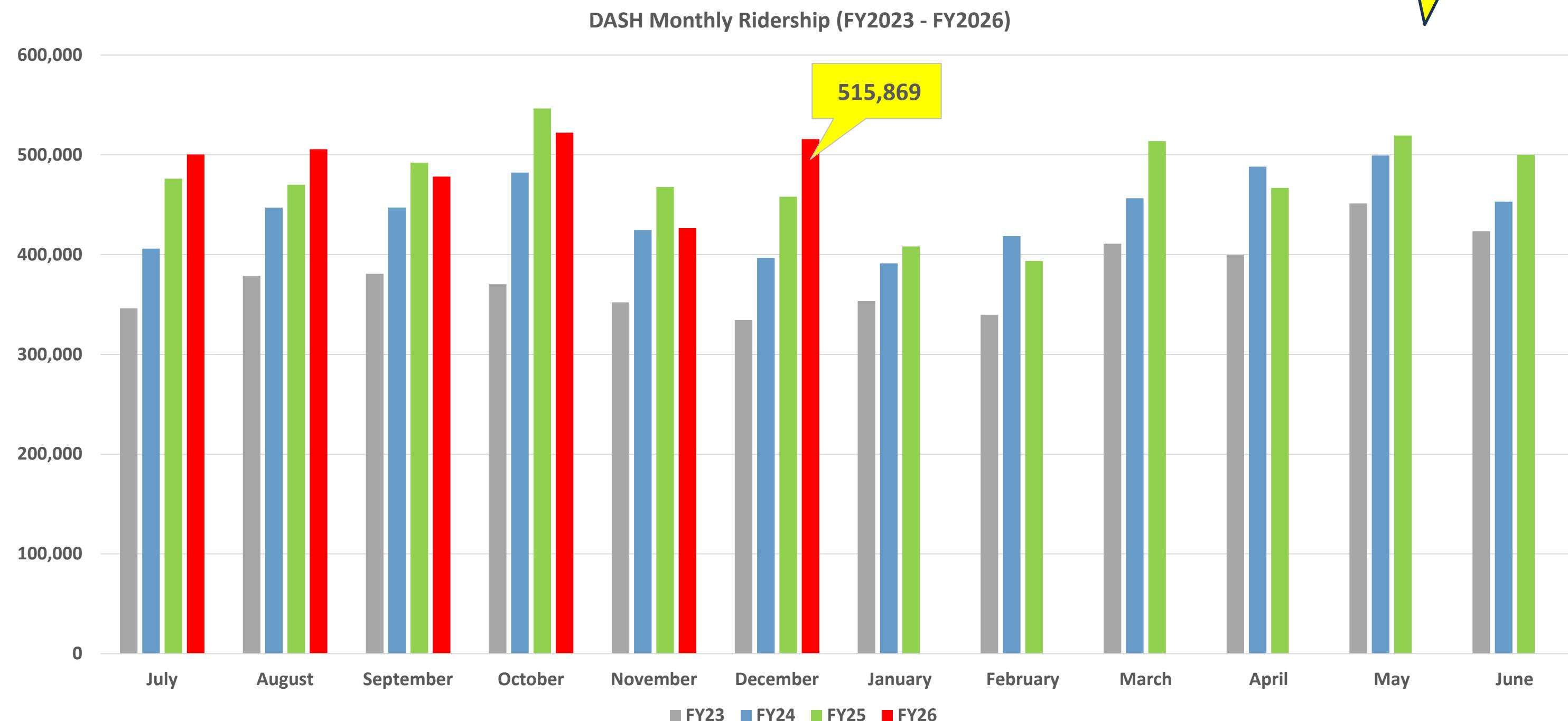
- DASH Facility Averages \$0.13/kWh
- kWh per Mile Estimated – Needs Charge Management to Confirm
- \$2.57/Gallon Diesel is Average DASH paid in FY26



# General Managers Reports

## 4B. Ridership Report

Josh Baker, CEO/General Manager, Alexandria Transit Company



# FLEET MAINTENANCE

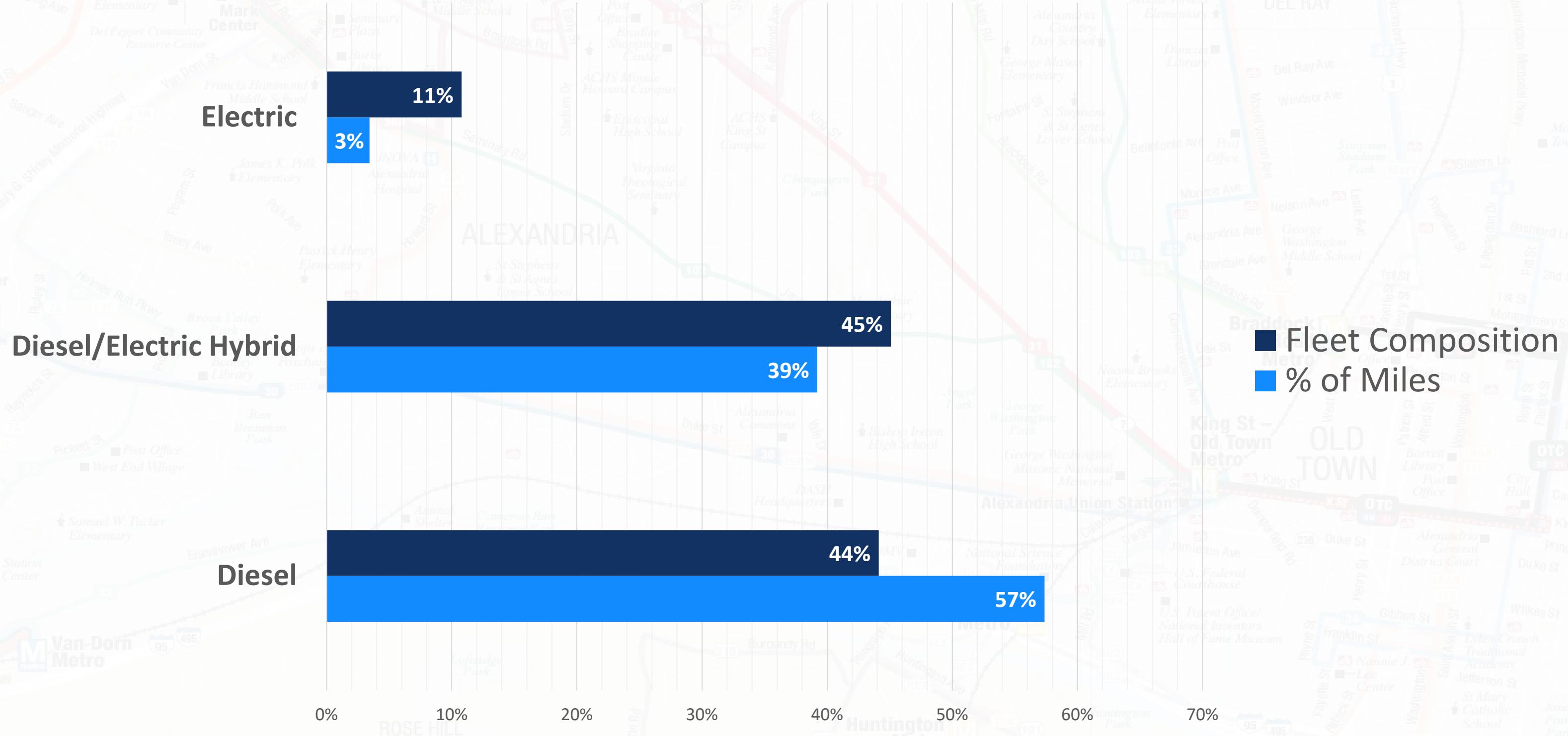
Stephanie Salzone  
Chief Operating Officer



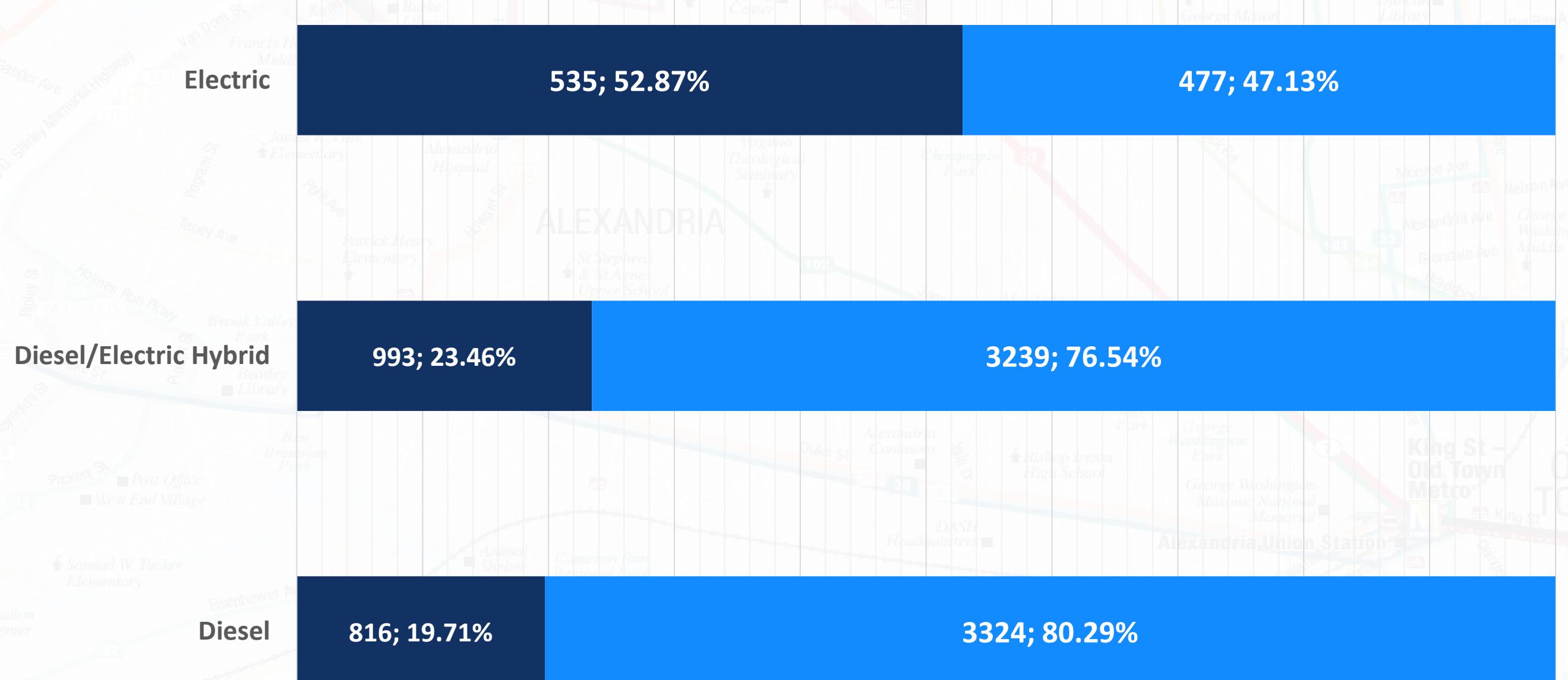
# COSTS & BUDGET



# UTILIZATION BY VEHICLE TYPE



# RELIABILITY BY VEHICLE TYPE



■ Downtime Hours  
■ Uptime Hours

# SUCCESSES

1

Low workplace injury

2

Increased employee morale

3

Declining deadline



# CHALLENGES

1

Recruitment for mechanics

2

Data collection

3

Quality of parts



# STRATEGY



## Focus on Quality

- “Best Part at the Best Price”
- Prioritize the Customer Experience



## Build Resiliency

- Contingency fleet
- Diversify fleet



## Fulfill Training Needs

- Standardized and Increased Training
- Low/No grant



## Improve Data Integrity

- Maintenance analyst
- AI
- Predictive maintenance and costs

# PARTNER ORGANIZATIONS



## KEY TAKEAWAYS AND NEXT STEPS

**The maintenance team is in a significantly improved position compared to one year ago, and we are meeting service requirements while maintaining State of Good Repair.**

Our experience to date with electrification tells us that there is development needed to achieve our established goals.

**For 100% electrification of the fleet to be successful, we must see:**

- Improvements in battery-electric technology reliability and manufacturing,
- Increased investment in employee training and use of supporting technologies, and
- More data-driven decision making.



# QUESTIONS?

@DASHbus\_ @DASHbusva @DASHbus





**Next Meeting: February 11, 2026**

DASH Headquarters  
3000 Business Center Drive, Alexandria  
(Board Room)

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## **Executive Session**

Motion to Enter Session:

"I \_\_\_\_\_ (name) move that the Alexandria Transit Company Board of Directors convene an Executive Session for the purpose of discussing matters, pursuant to Section 2.2-3711 (A.1 and A.6) of the Code of Virginia"



**The Board is currently in**  
**Executive Session**



# Reconvene Public Session & Certification of Exec Session

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**Motion to Exit Session:**

"I \_\_\_\_\_ (name) move to reconvene the public meeting of the Alexandria Transit Company Board of Directors."

**Motion to Certify Session:**

"I \_\_\_\_\_ (name) move to certify that, pursuant to Section 2.2-3711 of the Code of Virginia to the best of each member's knowledge only public business matters that were identified in the motion by which the executive session was convened, and that are lawfully exempted by the Freedom of Information Act from the Act's open meeting requirements, were heard, discussed or considered by the Board during the executive session."



## **Wrap Up & Consideration of Adjournment**

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**Next Meeting: February 11, 2026**  
DASH Headquarters  
3000 Business Center Drive, Alexandria  
(Board Room)



# Meeting Adjourned

January 14, 2026

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