



**Meeting Will Begin Soon**

---

**Board of Directors**

**February 11, 2026**



# Calling of the Roll



David Kaplan

Chair of the Board



Jesse O'Connell

Vice-Chair



Ajashu Thomas



Matt Harris



Kursten Phelps



Arish Gajjar



Praveen Kathpal



Hillary Orr



Kevin Greenleif



Arthur Wicks





**Welcome & Introductions**  
Board of Directors Meeting  
February 11, 2026



# Public Comment

Those wishing to speak during the public comment may pre-register at [dashbus.com/](https://dashbus.com/) and join via Zoom.

Alternatively, attendees may use the “RAISE HAND” feature to be recognized for comment.



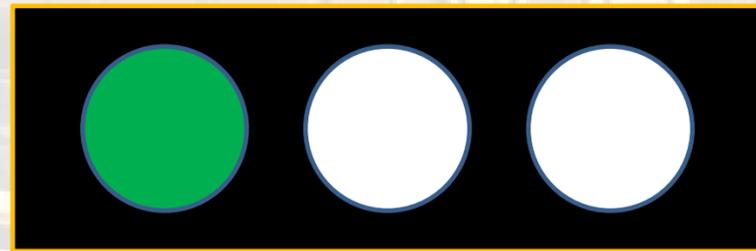


# Public Comment

Each speaker is permitted 3 minutes for the public comment.

When the **YELLOW** light appears, 1 minute remains.

When the **RED** light appears, you are out of time.



Time Expires  
Speaker Now



# Collaboration & Engagement

## **2b. Chairs Report**

David Kaplan – Chair of the Board

## **2c. T&ES Report**

Hillary Orr, Deputy Director, Transportation & Environmental Services

## **2d. Other Member Reports**

All



# T&ES Report

- **FY 2027 WMATA Budget**

WMATA's proposed FY2027 budget includes a ~\$2.74B operating budget and a ~\$2.1B capital budget within a six-year program to maintain/modernize core infrastructure;

Alexandria's FY27 operating subsidy is projected to increase by ~11% (~\$7M) due to updated ridership/revenue data, correction of a prior-year data issue affecting regional cost allocation, and systemwide cost pressures, with staff continuing coordination with WMATA/NVTC as the budget advances.

- **Southern Towers Transit Center**

T&ES is refining the scope to move the project toward implementation, with design services kickoff anticipated in late spring 2026.



# T&ES Report

- **Legislative Updates**

Current focus is supporting photo enforcement and transit funding bills.

- **DMV Moves Update**

The region is entering implementation of the Regional Transit Integration Action Plan, including a virtual coordination kickoff on Wednesday, February 25, reconvening select working groups, and development of an annual progress report, with near-term meetings (including a Bus Stop/Amenities/Customer Info working group meeting on February 11) and further partner coordination planned.



# T&ES Report

- **NVTC Transportation Technology Committee**

NVTA's TTC met quarterly to improve regional coordination on transportation technology (alignment, procurement opportunities, visibility) and is advancing agreed focus areas spanning regional coordination/procurement, active transportation, smart signals, automated traffic enforcement, and locality-led areas such as transit tech integration, predictive safety analytics, AV readiness, dynamic curb management, and AI/cybersecurity education.



# Collaboration & Engagement

## 2b. Chairs Report

David Kaplan – Chair of the Board

## 2c. T&ES Report

Hillary Orr, Deputy Director, Transportation & Environmental Services

## 2d. Other Member Reports

**Action Item:** Report by the Board Nominating Committee  
(Members Jesse O’Connell and Matt Harris)



# Regular Business

## **3a. Consideration of Approval – Meeting Minutes**

**Action Item:** Consideration of approval of January 2026 Meeting Minutes

## **3b. Financial Reports**

*Included in the Board Packet*

Edward Ryder, Chief Financial Officer, DASH



# New ATC Board Policies

**4a. Action Item:  
Consideration of Approval**

## **Conflict of Interest Policy**

- Disclose any actual, potential, or perceived conflicts to the Board Chair/Board.
- If a conflict exists, the member recuses themselves from discussion and voting; it's documented.
- Annual acknowledgement/confirmation required.

## **Code of Conduct Policy**

- Sets expectations for integrity, fiduciary responsibility, and acting in DASH/ATC's best interests.
- Establishes guardrails (no improper gifts, no individual authority, designated spokesperson protocol).
- Reinforces confidentiality/FOIA responsibilities and requires annual acknowledgement

## **Board Policy Manual**

- Consolidates Board governance policies into a single, maintained source of truth.
- Clarifies Board vs. CEO roles (Board provides oversight/strategy; CEO runs day-to-day operations).
- Establishes a process for ongoing updates and periodic review/distribution.



# Legislative Updates

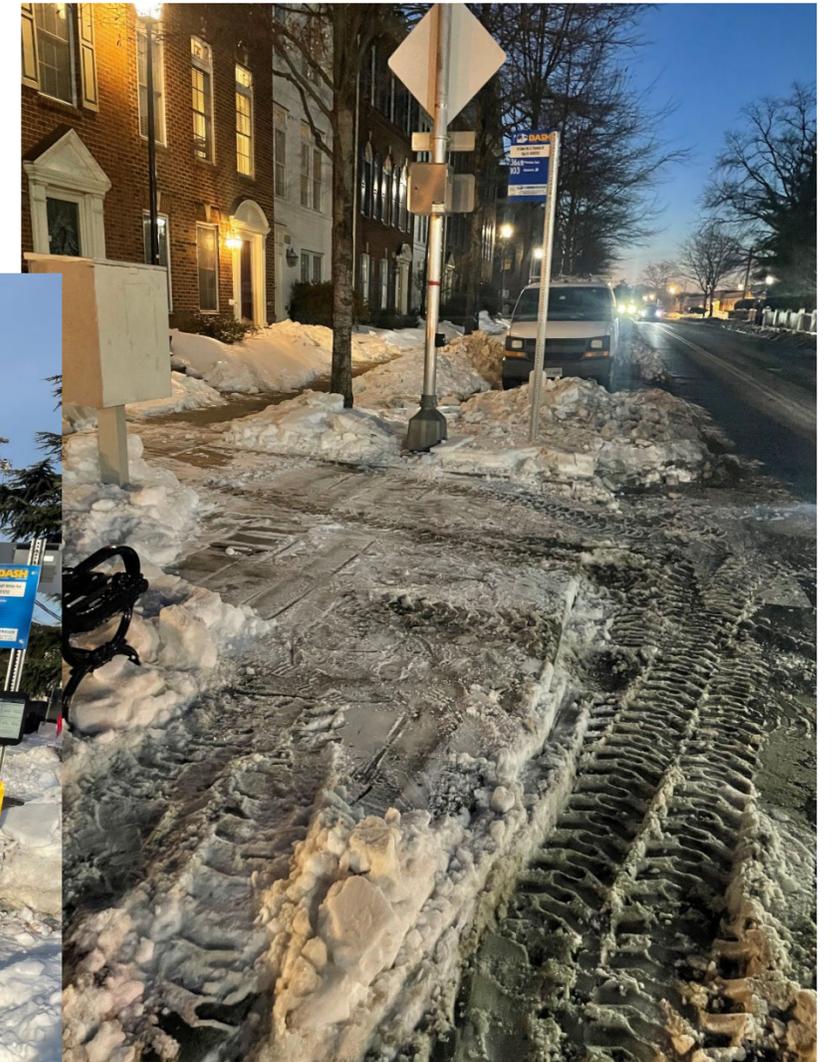
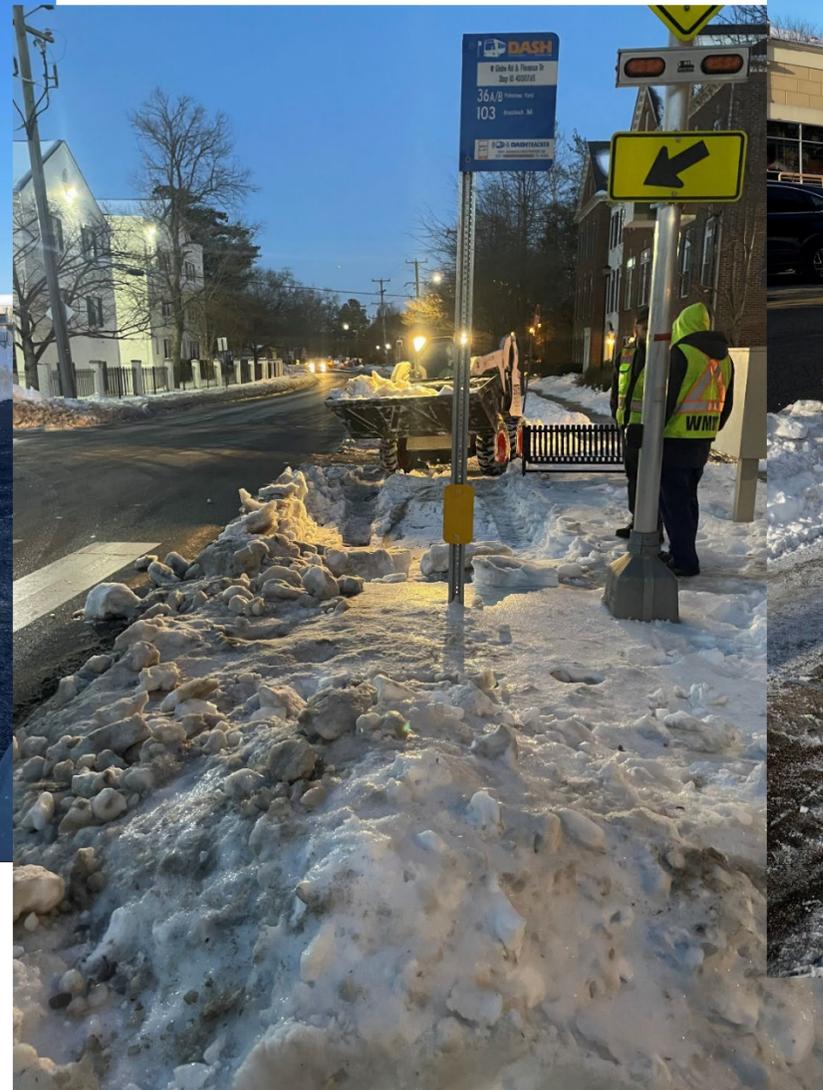
**DASH is aligned with the City's legislative team tracking a number of bills that may have an impact on our funding and/or services.**

**Board Discussion regarding the issuance of letters of support or opposition to legislation that is aligned with the City's legislative priorities.**



# Winter Storm Debrief

## Winter Storm Fern – January 25, 2026



# Winter Storm Fern

## Service Impacts

	Sunday 1/25	Monday 1/26	Tuesday 1/27	Wednesday 1/28	Thursday 1/29
Service Level	Reduced Weekend (60 min.)	No Service	Reduced Weekend (30 min.)	Enhanced Weekend**	Weekday
Operating Hours	6am – 10pm*	N/A	8am – 10pm	6am – 10pm	Normal
Real Time Information	No	N/A	No	Partial	Yes
*Suspended service at 4pm					
**Added modified 102, 103, and 104, real time information unavailable					

- Newly created, reduced weekend schedules.
  - Included timetables and snow detours for customers on our website.
  - No real time information available via the DASH Tracker or Google maps for modified service.
- Despite challenging weather and road conditions, DASH only experienced one event and six buses needing assistance getting out of the snow.



## Bus Stop Conditions (as of February 4<sup>th</sup>)

Condition Category	Approximate Percentage of Stops	Approximate Number of Stops	Definition
Acceptable	20%	108	Cleared or usable; minor residual snow/ice does not prevent boarding/alighting
Marginal	30%	162	Partially obstructed; expected to melt/improve by end of this week
Substandard	50%	271	Significant snow/ice; likely to remain in poor condition into next week

**Note:** Percentages are estimates based on limited anecdotal data and operator observations; counts will be updated as assessments continue.



# Bus Stop Responsibilities (Today)

## City of Alexandria T&ES

- Responsible for clearing bus shelters
- Handled by 3<sup>rd</sup> party contractor
- Approximately 100 stops (22% of stops)

## City of Alexandria RPCA

- Responsible for clearing bus stops located at RPCA grounds, and King Street Metro Station
- Approximately 40 stops (7% of stops)

## Residents and Private Businesses

- Responsible for clearing all other bus stops
- Approximately 401 stops (65% of stops)

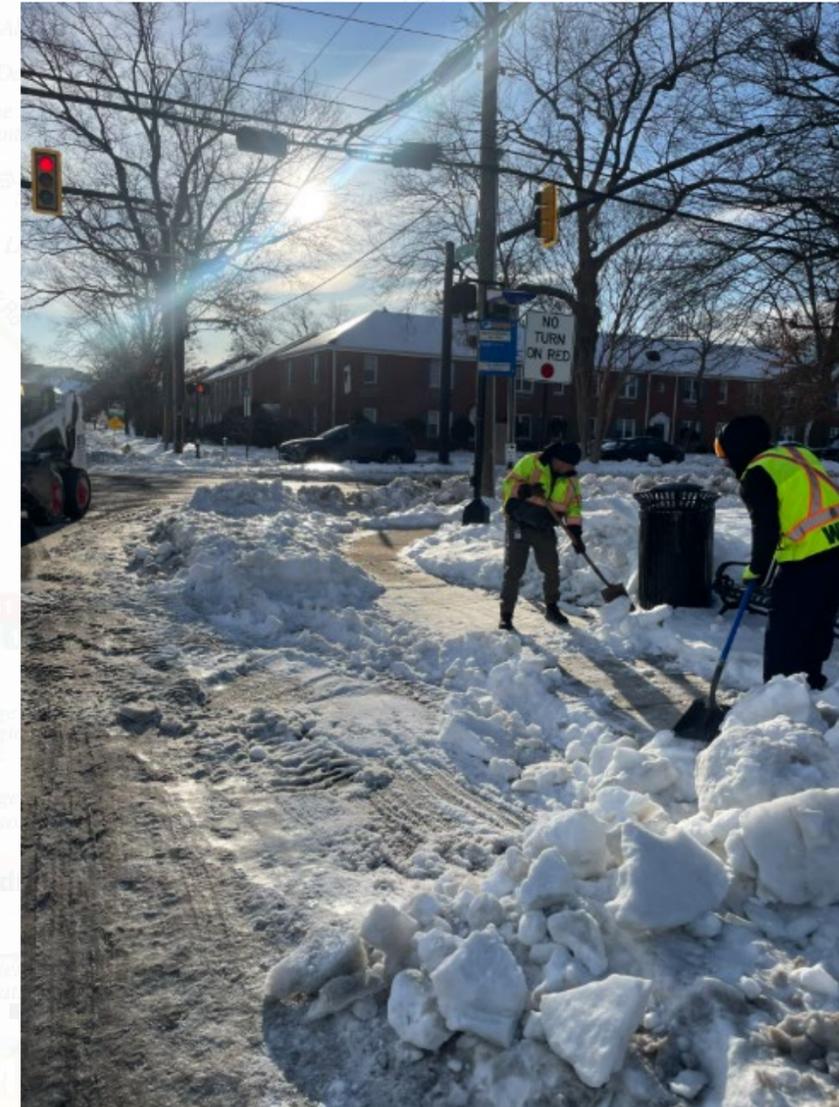
## DASH

- Not budgeted or equipped to handle any bus stop clearing



# Response

- Of the **20% of estimated stops in acceptable condition, 46 of them were cleared due to aid provided by WMATA.** This was outside of their scope of responsibility.
- One week past the storm, over **50% of bus stops remain in substandard condition.** These stops will remain inaccessible into mid-late February without intervention.



# Takeaways

- Over 50% of all bus stops are in substandard condition and **rely on third parties to clear.**
- DASH is unable to take a proactive approach in clearing bus stops during snow events and in recovery efforts afterwards, as **DASH is not budgeted or equipped to do so.**
- Residual substandard conditions of bus stops throughout the City has an ongoing **direct impact to Customer Experience, including impacts to ADA accessibility.**
- DASH will continue to work with all responsible parties to restore all bus stops to acceptable conditions and restore ADA access, as quickly as the current arrangement can provide.



# 2027 Alexandria Transit Strategic Plan (ATSP)

Stevie Mathews  
Director of Planning &  
Scheduling

February 11, 2026



# FY2027 ATSP Milestones

**January**

**February**

**March**

**April**

**May**

**June**

**July**

**PLANNING**

Annual Addendum to the Alexandria Transit Strategic Plan is drafted

ATSP Draft is presented to the board

Final draft incorporates feedback and is presented to the Board for adoption

Reserved for any Board-requested revisions before final adoption

Fiscal year 2027 begins

**ENGAGEMENT**

Engagement with the public begins

Public outreach concludes, including the public hearing

Outreach results are returned to the public

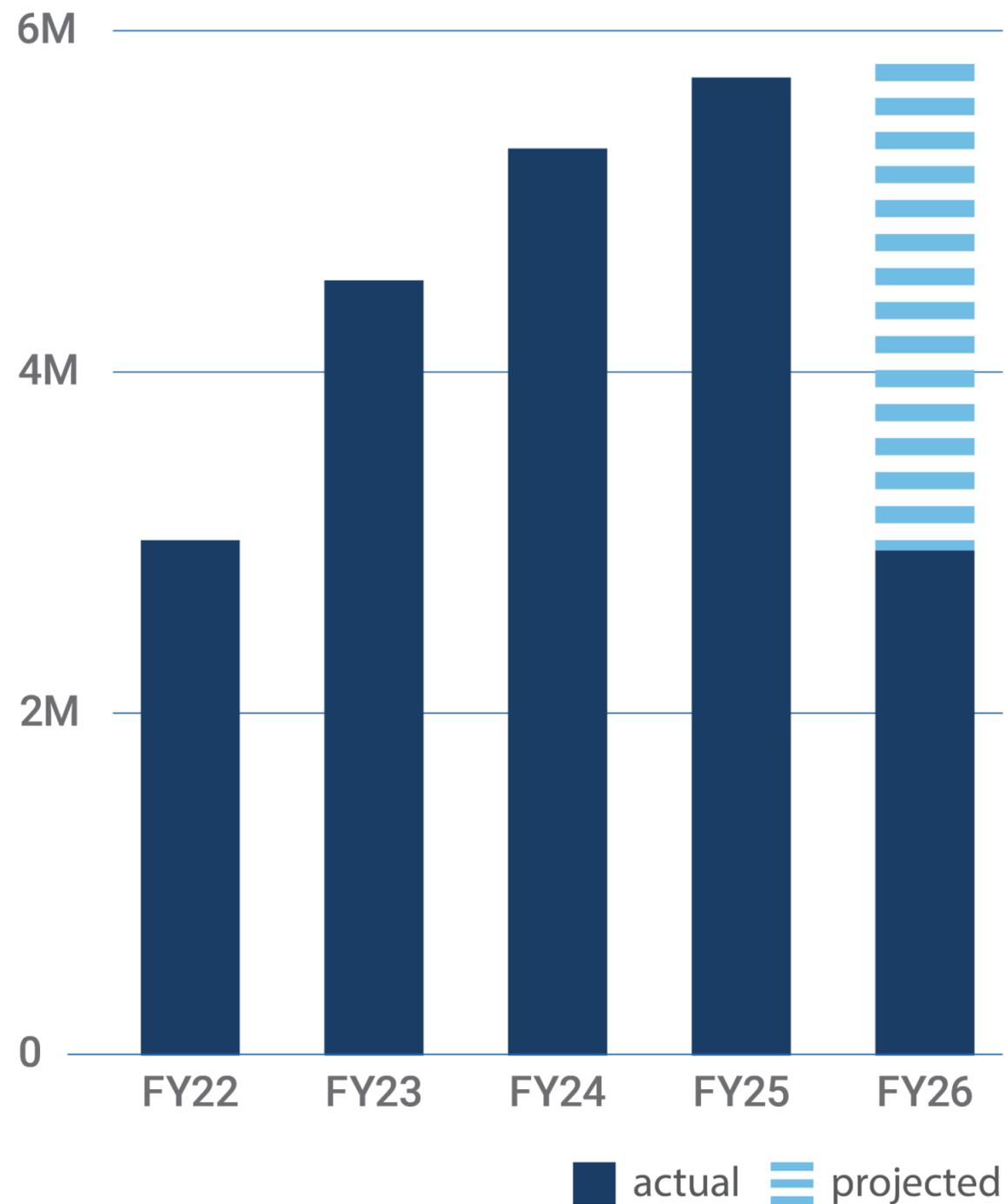
**BUDGET**

City Council approves the final budget

# ATSP at a Glance: Progress, Performance, and Impact



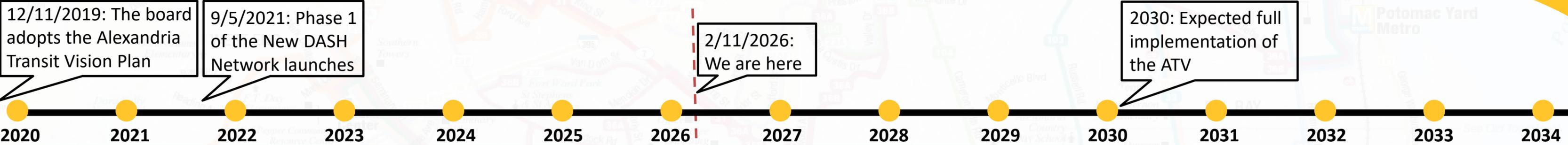
Ridership Since Start of New DASH Network (FY22)



- 12**  
number of routes
- 15**  
major transfer points
- 541**  
number of stops
- 196**  
stops with seats
- 122**  
stops with shelters

- Ridership Impact FY22-25**  
 **11.4M** passenger miles traveled
- Economic Impact FY22-25**  
 **\$291M** supported in personal income & sales tax revenue  
 **76,000** jobs supported
- Environment Impact FY22-25**  
 **56,049** tons of CO<sub>2</sub> reduced  
 **13.5M** car trips removed
- Equity Impact FY22-25**  
 **7.2M** low-income passenger trips  
 **14.2M** minority passenger trips  
 **7.7M** zero-car-household trips

# New DASH Network Timeline



Alexandria Transit Vision Plan (ATV)

Through FY 22



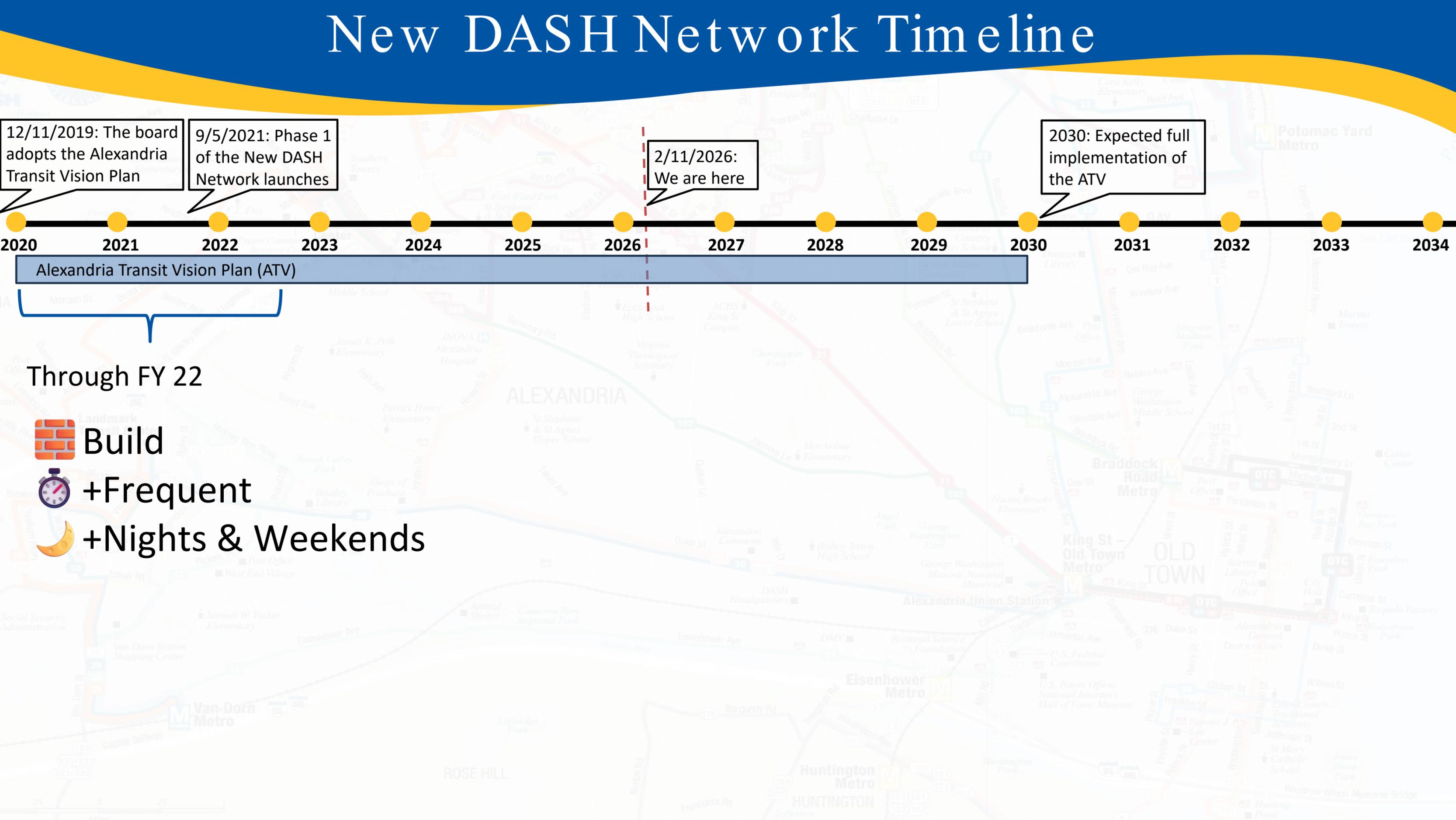
Build



+Frequent



+Nights & Weekends



# New DASH Network Timeline

12/11/2019: The board adopts the Alexandria Transit Vision Plan

9/5/2021: Phase 1 of the New DASH Network launches

2/11/2026: We are here

2030: Expected full implementation of the ATV



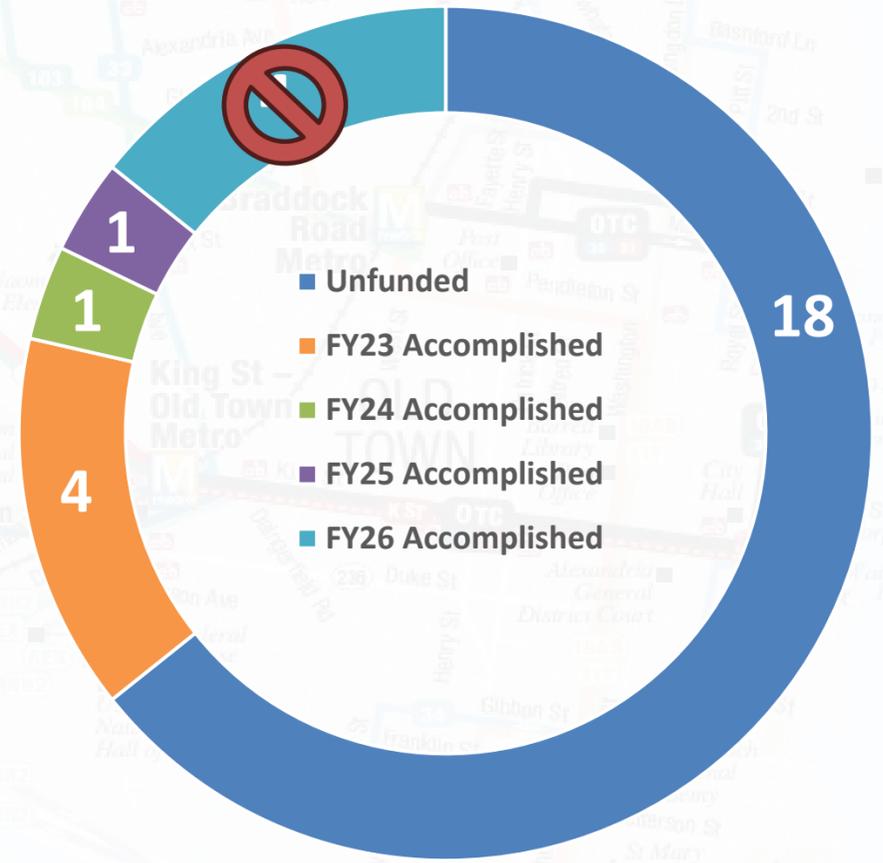
Alexandria Transit Vision Plan (ATV)



FY 23-27

-  Optimize
-  Implement
-  Grow

FY2023	FY2024	FY2025	FY2026	FY2027
20.9%	11.7%	9.7%	7.1%	2.7%



# New DASH Network Timeline

12/11/2019: The board adopts the Alexandria Transit Vision Plan

9/5/2021: Phase 1 of the New DASH Network launches

2/11/2026: We are here

2030: Expected full implementation of the ATV

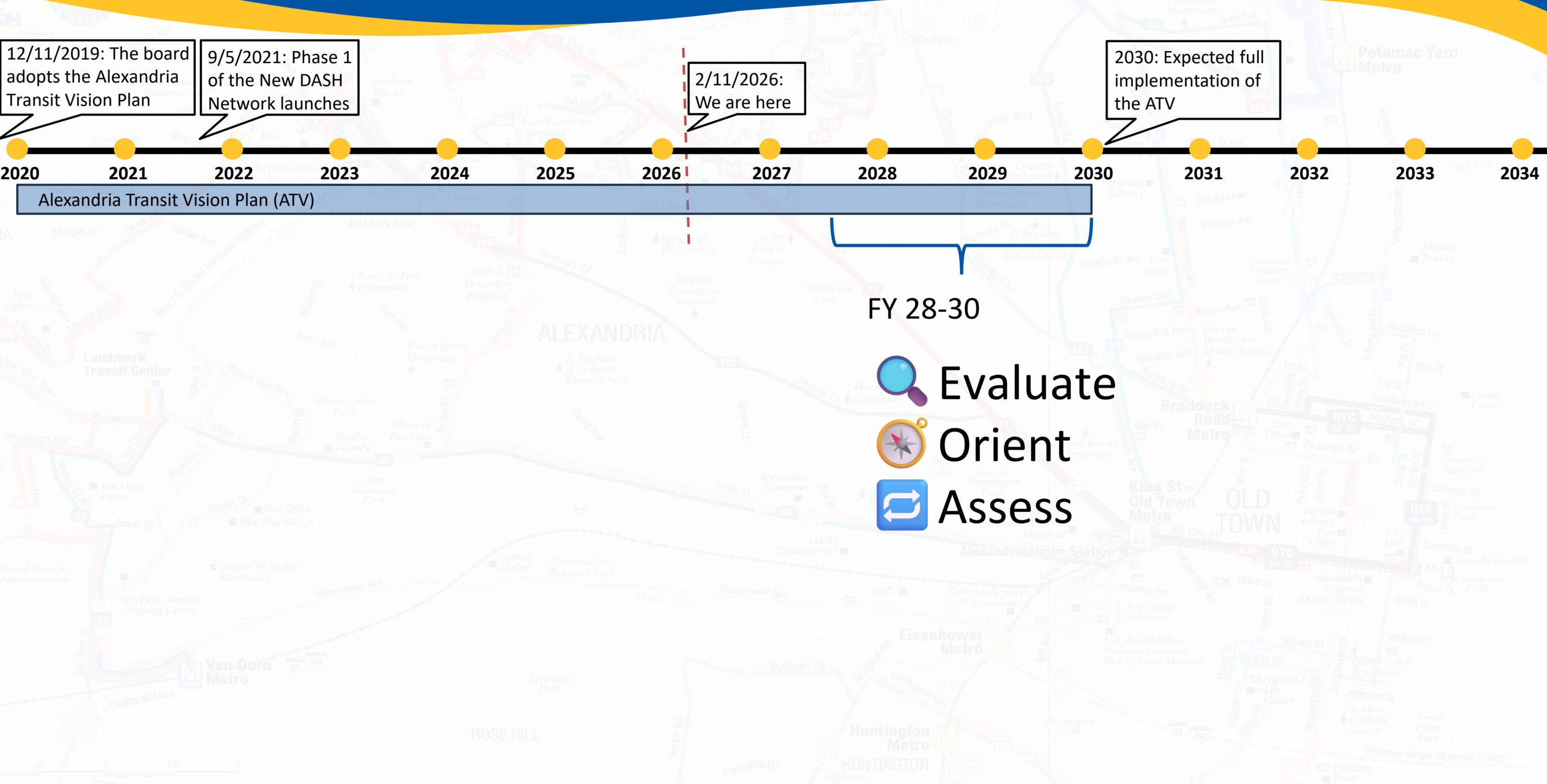


Alexandria Transit Vision Plan (ATV)



FY 28-30

-  Evaluate
-  Orient
-  Assess



# FY27 Service at a Glance

## ROUTE 32

### What's changing

Weekday midday & evening frequency from 30 minutes → 60 minutes

### Why

One-time FY25 supplemental funding expires; No recurring funding identified for FY27

### When

August 2026



Maintain prior year service levels



355,400 Platform Hours



3.4 Million Platform Miles



Rising Costs

# FY2027 Focus: Engagement, Evaluation, and Direction

MARCH



## Public Outreach & Engagement

- **Inclusive and Accessible:** Surveys and materials in English, Spanish, and Amharic; QR codes for convenient feedback
- **On the Ground Interaction:** In-person engagement at bus stops, on-board transit, and community events

APRIL



## Plan Calibration

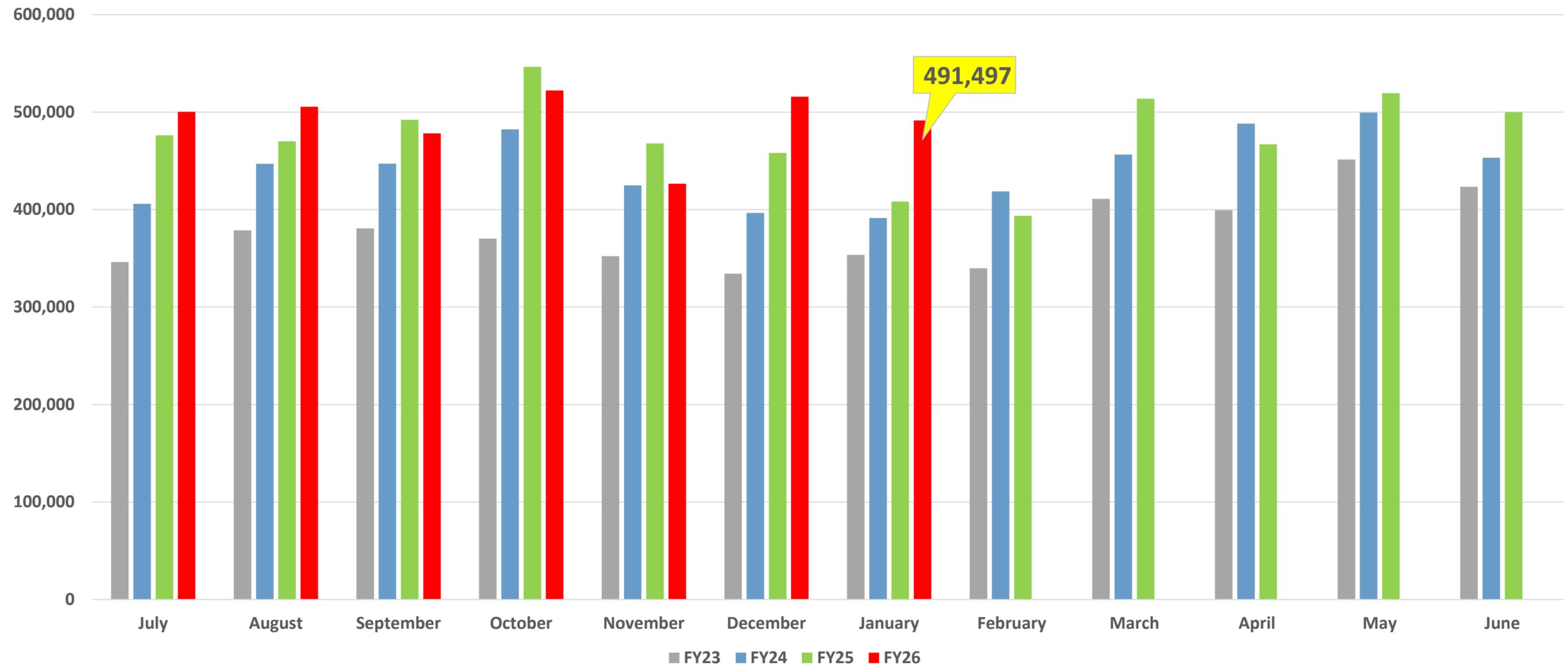
- **Community Partnerships:** Libraries, food banks, and local organizations to reach historically underserved riders
- **Data-Driven Feedback:** Participation results inform planning and are shared with the public

MAY

# General Managers Reports

- Ridership Update**

DASH Monthly Ridership (FY2023 - FY2026)



# General Managers Reports

## Space of Her Own (SOHO) DASH Experience and Tour

For National Mentoring Month, DASH partnered with Space of Her Own (SOHO) to host an interactive tour for a group of about 8-10 middle-school girls and their mentors on January 22



# General Managers Reports

## 100 Years of Black History Month

We unveiled *Freedom Moves Forward* on February 4, Transit Equity Day, during the City of Alexandria's Department of Human Resources Black History Month Celebration.

All month long, the bus will travel throughout the city to serve as a moving reminder of how transit is a vehicle for social change, connecting people, opening doors, and supporting equity.



**DASH Honors Rosa Parks & Activists on Transit Equity Day**

February 4, 2026





# Wrap Up & Consideration of Adjournment

---

**Next Meeting: March 11, 2026**

Del Pepper Community Resource Center  
4850 Mark Center Drive, Alexandria VA 22311

**Conference Room #9151 (9<sup>th</sup> Floor)**



# Meeting Adjourned

February 11, 2026

□? @ | 卐



□? @ | 卐



□? @ | 卐

