



Meeting Will Begin Soon

Board of Directors

December 10, 2025





Welcome & Introductions

Board of Directors Meeting

December 10, 2025

Calling of the Roll



David Kaplan

Chair of the Board



Jesse O'Connell

Vice-Chair



Ajashu Thomas



Matt Harris



Kursten Phelps



Arish Gajjar



Praveen Kathpal



Hillary Orr



Laura Gates



Arthur Wicks





Public Comment

Those wishing to speak during the public comment may pre-register at dashbus.com/ and join via Zoom.

Alternatively, attendees may use the “RAISE HAND” feature to be recognized for comment.



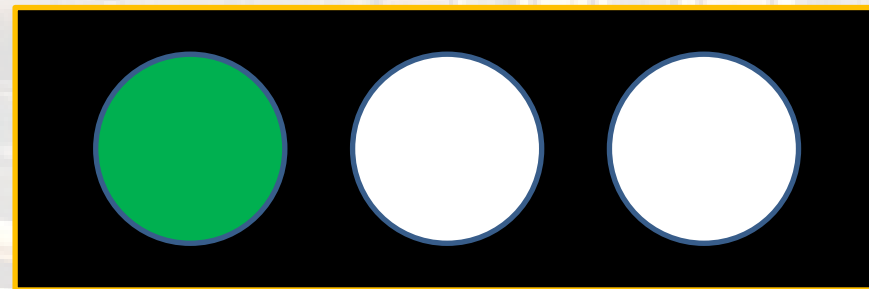


Public Comment

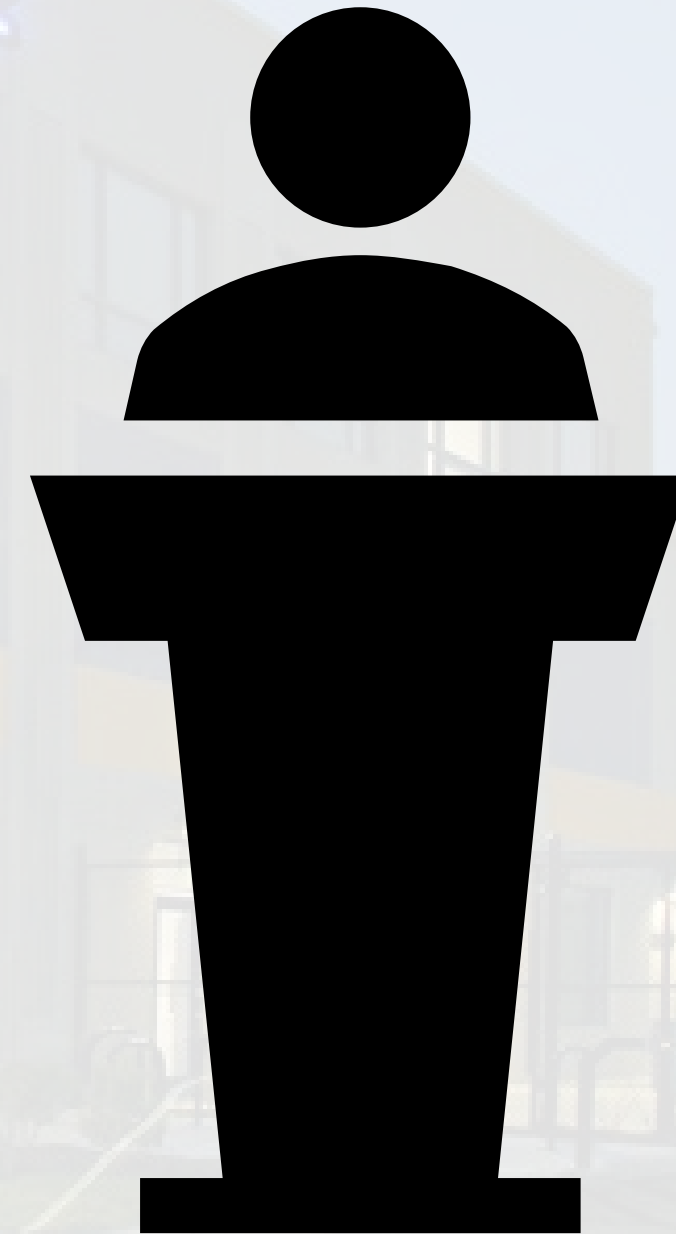
Each speaker is permitted 3 minutes for the public comment.

When the **YELLOW** light appears, 1 minute remains.

When the **RED** light appears, you are out of time.



Time Whistle
Speaker Expired



Collaboration & Engagement

2b. Chairs Report

David Kaplan – Chair of the Board

2c. T&ES Report

Hillary Orr, Deputy Director, Transportation & Environmental Services

2d. Other Member Reports

All



T&ES Report

- **Envision Route 7 BRT Recommendation**
 - NVTC recommends BRT alignment serving **Southern Towers, Mark Center**, and—pending funding—extending to **West Alexandria Transit Center**, strengthening regional connectivity from Tysons to King Street.
- **West Alexandria Transit Center – Community Engagement**
 - **Pop-up event held Nov. 19** to gather public feedback on design concepts.
 - Input will guide selection of a **preferred design alternative** for the new transit center.



T&ES Report

- **MERIT Grant Program – Proposed State Funding Changes**
 - DRPT considering revisions to evaluation criteria for State Aid reimbursements.
 - Northern Virginia agencies could receive **reduced funding**, prompting NVTC and others to request a **slower, more collaborative review process**.
- **Long Bridge Rail Replacement – Major Service Impacts**
 - Construction begins **January 2026** with a five-year disruption window.
 - Rail service between **DC and Alexandria halted from 8 a.m.–1 p.m. on weekdays** to accommodate construction work

Collaboration & Engagement

2b. Chairs Report

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Regular Business

3a. Consideration of Approval – Meeting Minutes

Action Item: Consideration of approval of November 5, 2025 Meeting Minutes

3b. Financial Reports

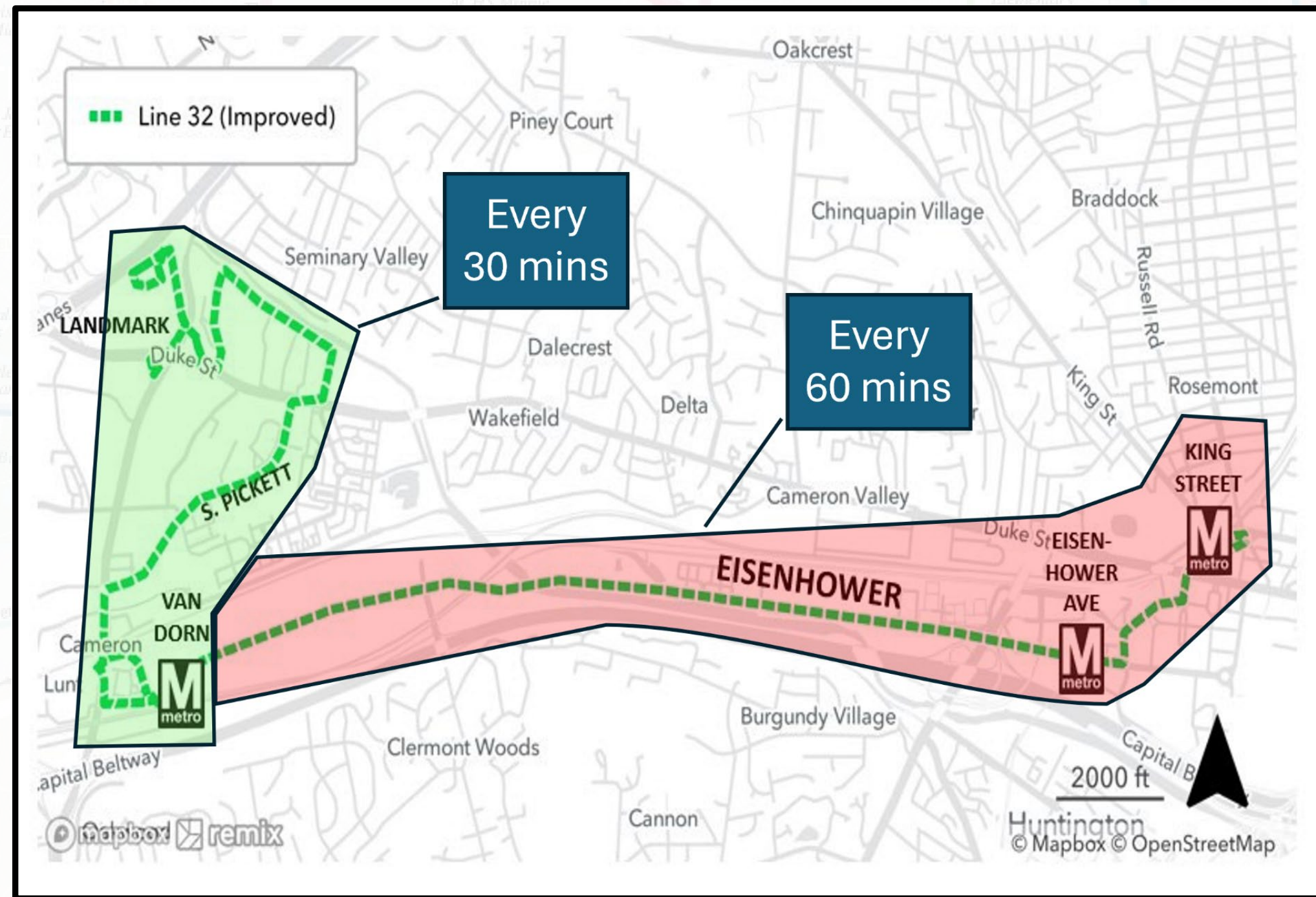
Edward Ryder, Chief Financial Officer, DASH

3b.i. FY27 Impacts of FY26 One-Time Line 32 Funding (Discussion)



Line 32 FY26 Enhancement

City Council added \$240,000 in FY26 to increase service on the western portion of Line 32 increasing frequency from every 60 minutes to every 30 minutes on weekday off-peak.



Background and Impacts

- City Council funded the **Line 32 improvement as one-time** for FY26
- Cannot include this improvement in **FY 27 Current Services** budget
- Council directed “staff” to make **recommendations on strengthening transit funding**
- Dash must plan to **remove the line 32 service** improvement absent of new funding or alternative instruction from OMB



Line 32 Performance

**Enhanced Service started
August 24, 2025**

**12-18 months of data required
for reliable assessment**

**September-October 2025
System Ridership Declined 4%**

**Line 32 Ridership Declined 5.75%
Over the Same Period**



Action Items

4a. Consideration of Approval: Letter Regarding Unfunded Improvements (in lieu of supplementals)

Edward Ryder, CFO

4b. – 4e. FY 2027 ATC Grants

Edward Ryder, CFO

Josh Baker, CEO

- Workforce Development
- Non-Revenue Vehicle SGR
- Non-Vehicle Facility SGR



General Managers Reports

5a. ATC Board Policies Sub Committee

Staff have worked with Counsel to draft new policies of the ATC Board of Directors to replace the existing outdated and defunct policies established when ATC was formed.

To ensure policies are aligned with the goals of the Board and meet established standards, we request the formation of a sub-committee of two Board Members to review the guidelines with Staff and Counsel before presentation to the full Board in January.

5b. ATC Board/City Council Joint Work Session Follow-Up





DASH BOARD + CITY COUNCIL JOINT WORK SESSION

FOLLOW-UP | DEC 2025

OUTLINE

1

Summary of DASH Board + City Council Joint Work Session

2

Next Steps

3

Outstanding Points to Note

4

Takeaways





KEY POINTS & TAKEAWAYS

Agreement

Current Services and State of Good Repair are the highest priorities.

City Council Priority

Service Growth over Zero Emissions but does not want to abandon Zero Emissions as a goal.

City Council

Zero Emissions goals are to be flexible to accommodate the realities of **funding, infrastructure, and other constraints**.

Both Support

Pursuit of **Zero Emissions conversion as opportunities permit**.



STEPS BASED ON COUNCIL FEEDBACK

Completed:

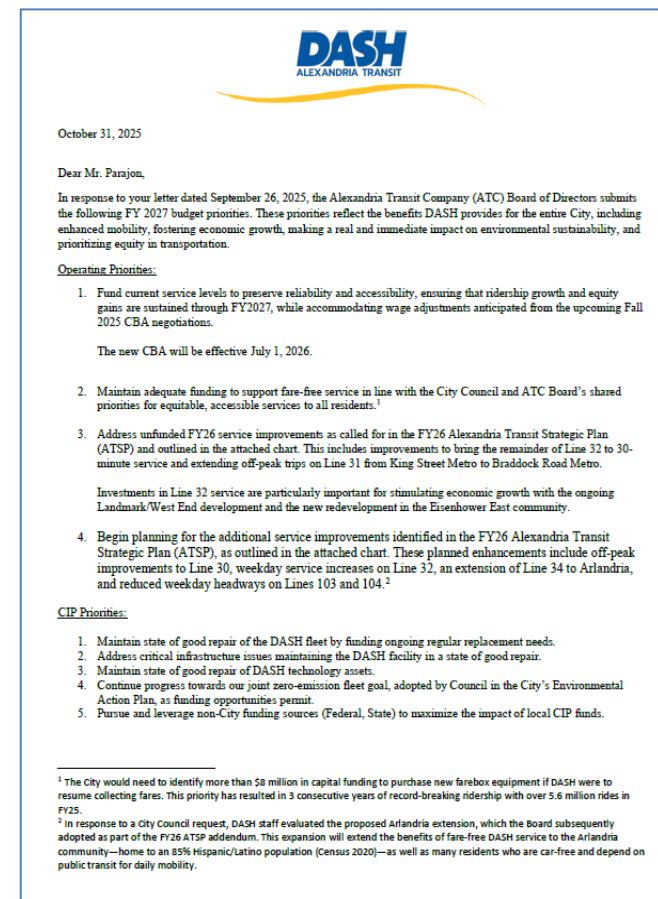
- Board Priorities for City Manager Budget adjusted to reflect joint work session guidance (October 2025 Letter)

Next Steps:

- Staff will update Board Strategic Plan
- Staff will adjust the Zero Emissions Transition Plan
- Staff will develop an annual Work Plan aligned with the priorities in the Strategic Plan



www.dashbus.com | 703.746.3274 (DASH)



ZERO EMISSIONS TRANSITION PLAN

The new **Zero Emissions Transition Plan** will:

- **Adjust the target year of 100% Zero Emissions**
- **Incorporate “partial zero emissions/low emissions” technology as an intermediate step**
- **Ensure full utilization of currently funded zero emissions infrastructure**



DASH VS. PEER & GLOBAL AGENCIES

Peer Organizations

Electrification Pace Compared to DASH

How have they funded electrification?



Blacksburg Transit
(Blacksburg, VA)

Similar

Primarily through DRPT MERIT + Low-No grants. Locality committed local match to leverage MERIT for Zero Emissions



Mountain Line
(Missoula, MT)

Faster

Very successful at winning Low-No grants + local mill levy. No competition within the State for Federal funding.



TransMilenio
(Bogota, Colombia)

Much Faster

Massive public-private investment, large procurements, and access to buses that do not meet FMVSS standards.



ZERO EMISSIONS FUNDING

STATE FUNDING

1. DRPT MERIT
2. NVTa 70%
3. Volkswagen Mitigation Trust Fund - *mostly depleted*
4. Smart Scale
5. Commuter Choice
6. CMAQ and RSTP

FEDERAL FUNDING

1. FTA Low-No
 - a. (Discretionary)



US transit agencies fund electrification through a combination of **formula funds, discretionary grants, and local matching funds**



DASH does not have access to Federal Formula Capital Funds

LOW-NO FUNDING PRIORITIZATION SHIFT

FY2023

Nationally

- **\$357 million:** awarded to Low Emissions projects
- **\$860 million:** awarded to No Emissions projects

DASH

- **\$24 million:** awarded for Zero Emissions Buses and Infrastructure

FY2025

Nationally

- **\$1.6 billion:** awarded to Low Emissions projects
- **\$0:** awarded to No Emissions projects

DASH

- **\$10.9 million:** awarded for Low Emissions Buses *(unknown propulsion type)*





EXISTING FUNDING

DASH has secured **over \$45 million**
in funding for:



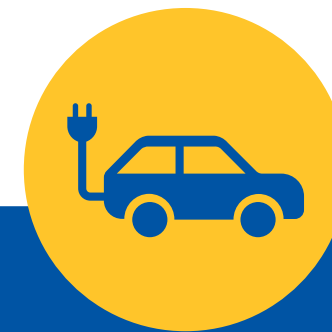
20 BATTERY
ELECTRIC
BUSES



13 DEPOT
CHARGERS



1 ON-ROUTE
OPPORTUNITY
CHARGER



FACILITY
EXPANSION
(PARKING &
CHARGING)

COLLABORATIONS



DASH partners with more than 25 transit agencies, firms, and organizations to advance the Zero Emissions space, including George Mason University.





TAKEAWAYS FOR DASH

ZEB Commitment:

- Pursuing Zero Emissions amid constraints, and with flexible timelines.
- Pursue all available funding opportunities.

When capital funding is insufficient:

- DASH will prioritize State of Good Repair above any other initiatives.
- DASH will pursue new funding opportunities; otherwise focus on operational improvements.

Environmental:

- DASH service helps with decarbonization of the community by continuing to move people and grow service wherever possible.





QUESTIONS?

@DASHbus_ @DASHbusva @DASHbus



General Managers Reports

5c. i. Welcome Stevie Matthews – Director of Planning & Scheduling

ii. Alliance 82 A Better Tomorrow Award

- Annual recognition program celebrating organizations (national and international) improving mobility options and community accessibility.
- Honors investments that reduce trips, strengthen equity, and improve built-environment outcomes.
- Recognized organizations include Amazon, Google, CalTrans, SEPTA, Maryland DOT, Vanderbilt University, and others.
- DASH was honored as a 2025 award recipient for our leadership and impact in advancing mobility and accessibility in the communities we serve.

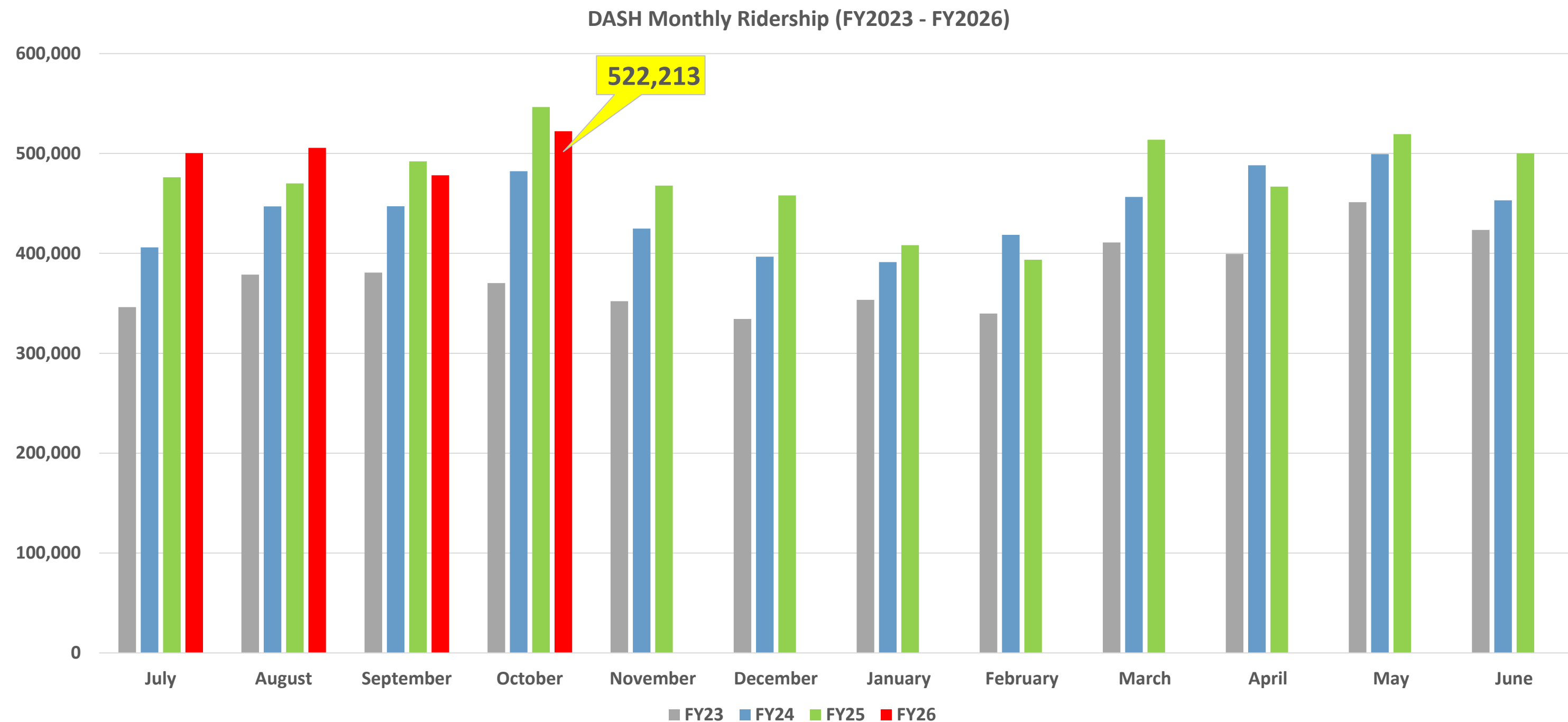


General Managers Reports

4B. Ridership Report

Josh Baker, CEO/General Manager, Alexandria Transit Company

4.4% overall Ridership
Decrease attributable to
Government Shutdown





Next Meeting: January 14, 2026

Charles Beatley Central Library
5005 Duke Street
(Large Conference Room)

Executive Session

Motion to Enter Session:

"I _____ (name) move that the Alexandria Transit Company Board of Directors convene an Executive Session for the purpose of discussing matters, pursuant to Section 2.2-3711 (A.4, A.6 and A.7) of the Code of Virginia"



The Board is currently in
Executive Session



Reconvene Public Session & Certification of Exec Session

Motion to Exit Session:

"I _____ (name) move to reconvene the public meeting of the Alexandria Transit Company Board of Directors."

Motion to Certify Session:

"I _____ (name) move to certify that, pursuant to Section 2.2-3711 of the Code of Virginia to the best of each member's knowledge only public business matters that were identified in the motion by which the executive session was convened, and that are lawfully exempted by the Freedom of Information Act from the Act's open meeting requirements, were heard, discussed or considered by the Board during the executive session."



Wrap Up & Consideration of Adjournment

Next Meeting: January 14, 2026

Charles Beatley Central Library
5005 Duke Street
(Large Conference Room)



Meeting Adjourned

December 10, 2025

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