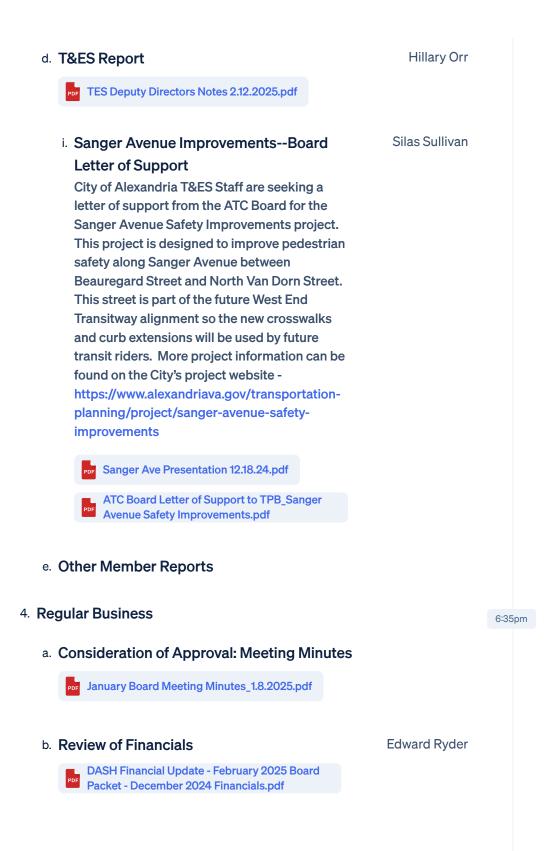


DASH Board of Directors Meeting Agenda

Feb 12th 2025 5:30pm - 7:30pm 3000 Business Center Drive, Alexandria VA 22314 (DASH Facility) February Meeting of the Alexandria Transit Company Board of Directors

1. Welcome		5:30pm
a. Call to Order		
b. Attendance		
 Executive Session Consideration of Convening an Executive Session for the Purpose of Discussing Legal and Personnel Matters, pursuant to Section 2.2-3711 (A1) and (A7) of the Code of Virginia. Executive Session Procedures.pdf 	David Kaplan	5:30pm
3. Collaboration and Engagement a. Welcome and Introductions		6:15pm
b. Public Comment		
c. Chairs Report Tentative: Stockholders Meeting March 25, 2025 - pending confirmation from City Manager's Office. <i>Note: Docket Items are due February 26 for this</i> <i>meeting.</i>	David Kaplan	



5. Action Items

There are no Board action items for this meeting.

6. Staff Reports

a. General Managers Report

Josh Baker

6:40pm

i. ACPS Pupil Transportation Updates

DASH continues to be an active partner in conversations around ACPS High School transportation needs. Work related to this project is still in the very early stages of development, as additional progress is made the Board will be kept updated regarding the scope of work, timelines, and deliverables.

ii. DDOT Inauguration Shuttle Cancellation

The shuttle operation for the inauguration was canceled due to the event being moved indoors. Operators were paid for the work assigned so long as they reported to DASH. DDOT agreed to reimburse us for all funds expended in advance of this work plus wages due to our bus operators per our CBA. We are working to maintain our partnership with DDOT for future needs and are optimistic there will be opportunities to work together in the future.

iii. DASH for Good

As part of DASH's first ever Winter Wonderland and Holiday Market last year, our team was proud to launch the "DASH for Good" fundraising campaign to support organizations dedicated to making a difference in Alexandria. With this in mind, three local charities were selected (ALIVE!, Carpenter's Shelter, and Casa Chirilagua). The campaign ran from mid-November through the end of December 2024.

With the help of our supporters and vendors, we raised a total of \$959.48, with \$319.82 going to each charity. The money goes directly toward helping these organizations continue their crucial work providing food, shelter, and resources to those in need.

On Tuesday, January 28, we had the honor of presenting representatives from all three organizations with a check for the proceeds during a reception hosted at DASH HQ.

DASH of Good (1).pdf

iv. DASH/City Low/No Grants: New Administration Effects

The new administration has aggressively pushed to slow or halt numerous Federal grants. Although we are confident our existing grant agreements are safe, we are staying actively engaged with the City's team to ensure funds remain available. DASH and the City are recipients of \$24m in Low/No funding.

Confidence is low to non-existent that any future applications for similar funding would be approved, as such we are pivoting our approach and focusing on state of good repair through the Bus and Bus Facilities grants.

Signed DOT Order re_Ensuring Reliance Upon Sound Economic Analysis in Department of Transportation Policies Programs and Activi.pdf

b. Ridership Report



c. King Street Bus Stop Consolidation Martin Barna

Martin Barna

d. Staff Presentation: Departmental Highlight & Strategic Presentation

Service Planning

Pop Scheduling_Departmental Highlights and Strategic Plan.pdf

7. Adjournment

Next Meeting: March 12, 2025 at City Hall Council Workroom

7:50pm

Procedures for convening an Executive Session of the Alexandria Transit Company Board of Directors

Motion to Enter Session:

"I ______ (name) move that the Alexandria Transit Company Board of Directors convene an Executive Session for the purpose of discussing legal and personnel matters, pursuant to Section 2.2-3711 (A1) and (A2) of the Code of Virginia"

Motion to Exit Session:

"I _____ (name) move to reconvene the public meeting of the Alexandria Transit Company Board of Directors."

Motion to Certify Session:

"I ______ (name) move to certify that, pursuant to Section 2.2-3711 of the Code of Virginia to the best of each member's knowledge only public business matters that were identified in the motion by which the executive session was convened, and that are lawfully exempted by the Freedom of Information Act from the Act's open meeting requirements, were heard, discussed or considered by the Board during the executive session."

NOTICE:

No resolution, ordinance, rule, contract, regulation or motion adopted, passed or agreed to in a closed meeting shall become effective unless the public body, following the meeting, reconvenes in open meeting and takes a vote of the membership on such resolution, ordinance, rule, contract, regulation, or motion that shall have its substance reasonably identified in the open meeting.



T&ES Deputy Director Notes ATC Board of Directors Meeting 2.12.2025

MWCOG Grant Applications

The City is applying for two (2) Technical Assistance grants from the Metropolitan Washington Council of Governments (MWCOG) for up to \$80,000 in short-term planning consultant services to support the Beauregard Street Trail Feasibility Study, and the Braddock Road Safety Study. The Transportation Commission was briefed on the grant applications in January and shared an endorsement letter with City Council for consideration at its February 11, 2025, meeting. During both projects, T&ES will coordinate closely with DASH and WMATA to enhance Bus Service.

Applications are due on March 7, 2025. If awarded, work would start in fall 2025 and be completed by June 2026.

DRPT Grant Applications

The City submitted two grant applications to DRPT to pursue transit initiatives. The first was funding from the Transit Ridership Incentive Program (TRIP) - Passenger Amenities and Facilities program to fund improvements outlined in our existing <u>Bus Shelter Improvement</u> <u>Program</u>. The second was also to the TRIP Program for Zero and Reduced Fare program to establish a 1-year pilot program which would fund Metrobus rides for middle and high school students that attend ACPS schools.

200 Block of King

The City of Alexandria's Department of Transportation & Environmental Services completed Phase 1 of a walk zone pilot for the 200 block of King Street during the holiday season. The first phase of the walk zone project began on November 22, 2024, temporarily closing the 200 block of King Street to vehicular traffic and ending on January 3, 2025 (originally the walk zone was scheduled for January 6, but due to snow, it ended on January 3). Feedback on the project was received via a feedback form and will be used with data to make changes to the second phase of the project.

The second phase will run from March 14 to September 30, 2025. This extended period will allow for additional community engagement and data collection. Based on the outcomes of the pilot, the City Council will consider a permanent walk zone ordinance in the fall of 2025.

Visit the project website for updates, designs, and more information.

Edsall Road & Yoakum Parkway Corridor Improvements

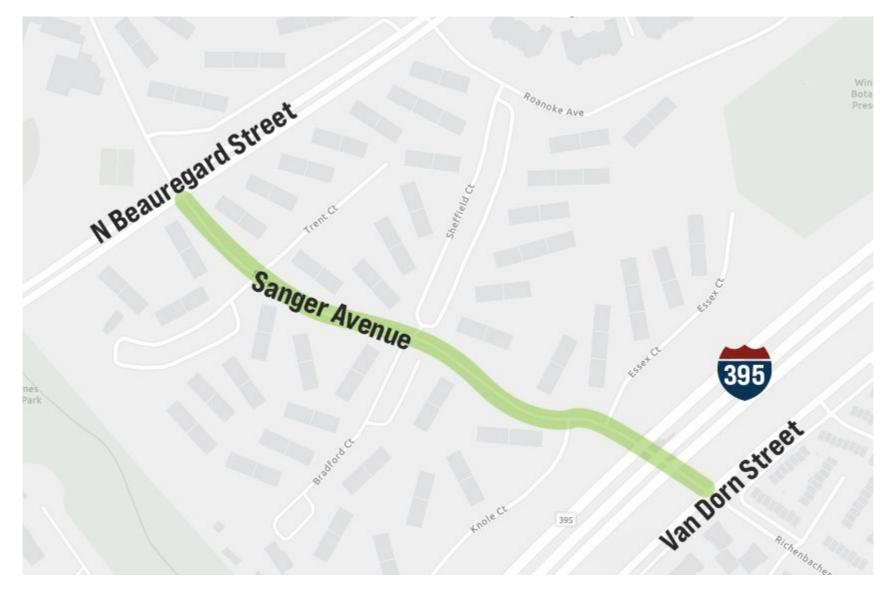
The City has initiated a corridor study of Edsall Road, between South Pickett Street and the City boundary, and Yoakum Parkway, between Edsall Road and Stevenson Avenue. The intent of the project is to identify mobility, access, and safety issues and develop conceptual designs for

improvements. These corridors are served by multiple transit routes, and staff has been working in close coordination with DASH, WMATA, and Fairfax Connector. This project is supported partly by the Metropolitan Washington Council of Governments Transportation-Land Use Connections Program.

Sanger Avenue Safety Improvements

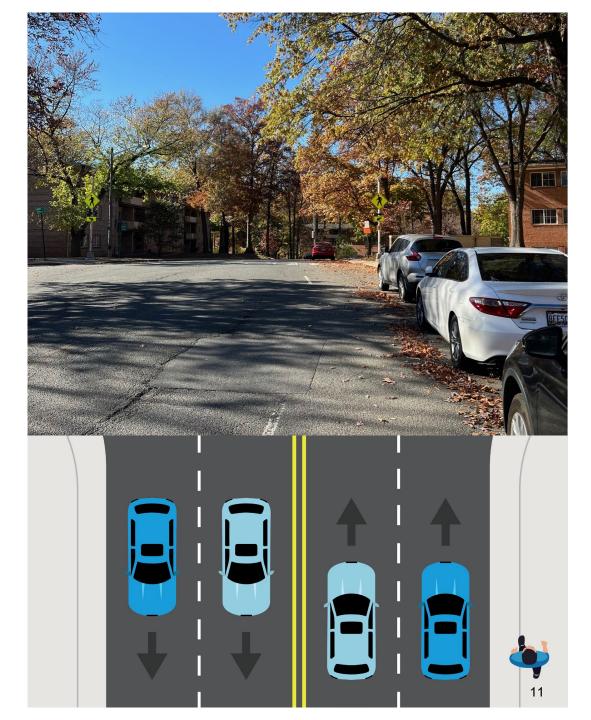
Presentation by Silas Sullivan, Urban Planner II

Corridor Map



Existing Conditions

- Two (2) travel lanes in each direction with off-peak parking
- Parking is heavily utilized, especially at night
- Pedestrians must cross up to four (4) lanes of traffic
- History of dangerous crashes

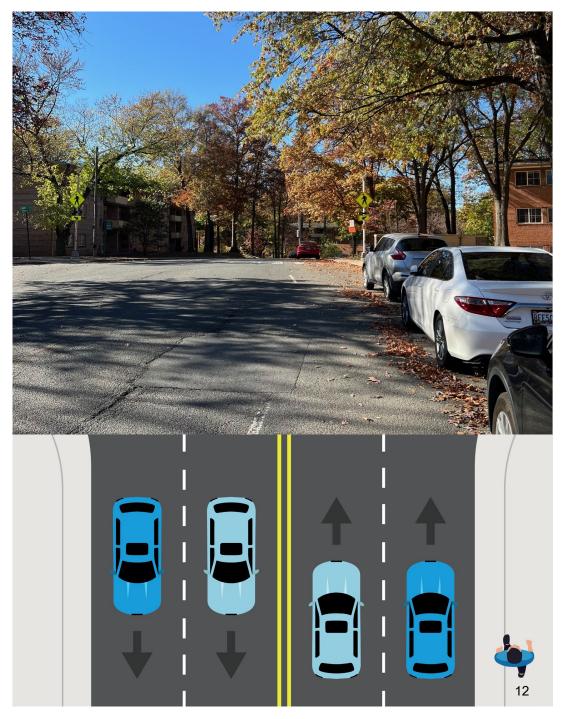


Existing Conditions -Data Points

- 64 total crashes from 2016-2024
 - 25 crashes resulting in injury, 41 total people injured

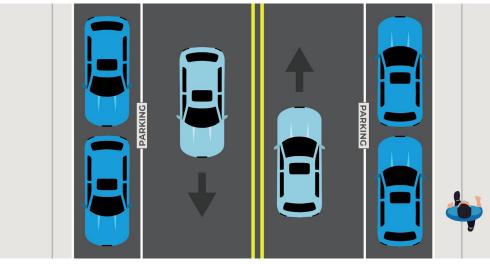
Х

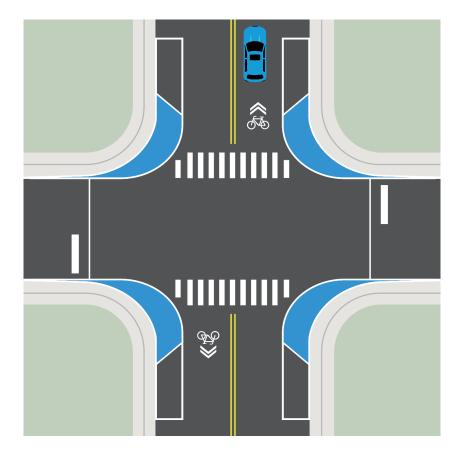
- Improvements are needed to support riders and operators of West End Transitway
- A Safe Routes to School (SRTS) project was recently approved for William Ramsay Elementary.
- Most parking citations of any street in the City
- Corridor falls within City's Equity Index Map
- Corridor largely already functioning as a two-lane roadway during peak hours since drivers use the inside lanes more often to avoid parked cars in the outside lane.
- **Speeding is a major concern**. The 85th percentile speed is 30-34 MPH (speed limit is 25), presenting a high risk of injury to people walking, biking, and taking transit.
- Multimodal safety improvements are recommended in both the Safe Routes to School Walk Audit for Ferdinand Day Elementary and AlexWest Small Area Plan.



Potential Improvements





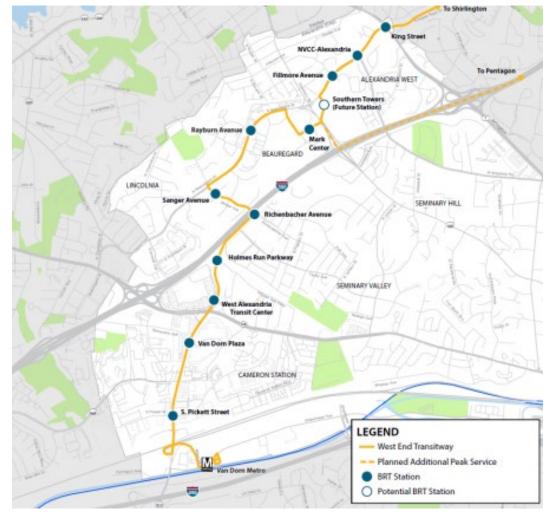


Curb Extensions and Pedestrian Crossings

All-Day Parking

What You Should Know

- This project proposes converting a curbside lane to all-day parking.
- This project proposes adding crosswalks and curb extensions at several intersections to improve pedestrian safety.
- This project is being coordinated with the future West End Transitway bus route for accessible bus stops on Sanger Avenue.
- This is part of a near-term repaying project. The corridor is expected to have transit lanes and off-street cycling facilities as redevelopment occurs in the future.

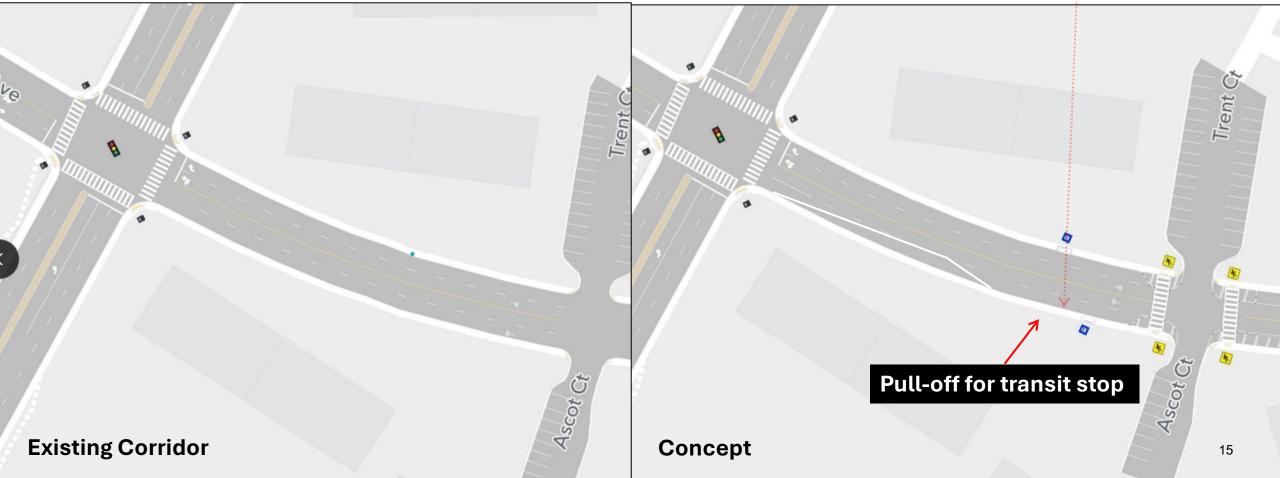


West End Transitway Route (Future)

Outstanding Questions

• On SB/EB Sanger - does DASH see benefit in pull-off for WET stop, or prefer an in-lane platform?





Next Steps

Timeline

Winter 2024

• The City will consider design options for safety improvements.

Winter/Spring 2025 (likely February)

• Potential Traffic and Parking Board Public Hearing

Summer 2025

Potential implementation

ALEXANDRIA TRANSIT COMPANY

Chair James Lewis and Members of the Traffic & Parking Board City of Alexandria 301 King Street Alexandria, VA 22314

February 12, 2025

Re: Letter of Support for Sanger Avenue Safety Improvements Project

Dear Chair Lewis and Members of the Traffic and Parking Board:

On behalf of the Alexandria Transit Company (ATC) Board of Directors, I am expressing strong support for the City's Sanger Avenue Safety Improvements Project. This project supports the adopted Alexandria Transit Vision Plan by significantly enhancing safety and access for future West End Transitway bus riders along Sanger Avenue in West Alexandria.

Sanger Avenue is not currently served by DASH routes, but it will become a critical transit corridor with the upcoming launch of the West End Transitway enhanced bus service. The future West End Transitway stations on Sanger Avenue near Beauregard Street are anticipated to serve hundreds of daily riders from the West End community, including many of the several hundred DASH passengers who board Line 35 in this area on a typical weekday.

The West End Transitway will provide high-frequency service to this community, but it is imperative that the pedestrian infrastructure in the areas surrounding the stations be improved to accommodate the many bus riders who will be walking to the stops. This is especially important on Sanger Avenue, which has been identified as a safety concern due to a high number of automobile crashes and frequent speeding. The proposed crosswalks, curb extensions and lane reductions will help to address these concerns and create a safer walking environment for future bus riders.

The ATC Board of Directors strongly endorses the Sanger Avenue Safety Improvements Project and urges the Traffic & Parking Board to recommend approval of the staff recommendation.

Thank you for your consideration.

Sincerely,

David Kaplan, ATC Board of Directors, Chair



1. Welcome

A meeting of the Board of Directors of the Alexandria Transit Company was held at 5:30 pm on Wednesday, January 8, 2025. Due to inclement weather, the meeting was fully virtual. A recording of the meeting was made and is available upon request.

Board members present: David Kaplan, Steve Klejst, Matt Harris, Ajashu Thomas, Praveen Kathpal, Arish Gajjar, Jesse O'Connell, Hillary Orr, Kendel Taylor, Kursten Phelps, Arthur Wicks

Staff members present: Josh Baker, Raymond Mui, Martin Barna, Beth Reveles, Edward Ryder, Joseph Quansah, Brent Reutter, Ryan Visci, Stephanie Salzone, Yvonne Jung, Camila Olivares, Jordan Exantus, Silas Sullivan

- a. Call to Order
- **b.** Attendance
- c. Welcome and Introductions

Chair David Kaplan welcomed everyone and called the meeting to order at 5:32 pm, and a quorum was reached at that time. Ajashu Thomas joined the meeting at 6:00 pm. Chair Kaplan explained that the meeting was being held as fully virtual due to the recent snowfall.

d. Boardable Training

Senior Customer Success Manager Brian Hartz provided a brief training session on the Boardable Board of Directors management software platform.

2. Collaboration and Engagement

a. Public Comment

Chair Kaplan opened the meeting to public comment. As there were no speakers, public comment was closed.

b. Chairs Report

Chair Kaplan commended DASH staff on their snow operations and efforts in continuing to provide transit service to the community.

c. T&ES Report

Transportation Deputy Director Hillary Orr provided a review of her written report which was shared with the Board in advance of the meeting.

d. Bus Stop Program Update

T&ES Urban Planner Silas Sullivan provided an update on the bus stop program.

Goals and Objectives: Ensure ADA accessibility, improve rider experience, and expand amenities.

Responsibilities at Bus Stops:

- · DASH/WMATA operate transit services
- · City is responsible for bus stop maintenance

• City and WMATA maintain bus stops at Metro stations (City: King Street-Old Town, Potomac Yard-VT. WMATA: Braddock Road, Eisenhower Avenue, Van Dorn Street)

Alex311 is used for reporting of bus stop maintenance issues

Bus Stop Statistics (FY24)

- · 714 bus stops in City of Alexandria
- · ADA compliant: 59% (419)
- Benches: 54% (386)
- · Shelters: 22% (158)

Recent Accomplishments:

- · Program website—Improved communications tool for key stakeholders
- · Interactive GIS map—Public-facing tool to monitor active projects and progress
- Alex311—Now allows/tracks amenity improvement requests
- Bench installations--Five benches in Fall 2024
- · Parking removal at bus stops—Eight bus stops in December 2024

• Real-time signage installations—10 new signs installed in December (funded by Commuter Choice)

Active Projects:

- Bus shelters phase II—20 shelters to be installed in 2027
- Bus stop enhancements--\$500,000 to improve amenities at bus stops
- ADA upgrades—Eight bus stops in December and 15 bus stops in January/February
- · WMATA Better Bus Network—Improvements at effected bus stops by June
- · Corridor/neighborhood studies and improvements
 - e. Other Member Reports

The Chair asked if there were any other announcements from the Board. Hearing none, he moved on to minutes approval.

3. Regular Business

a. Consideration of Approval: Meeting Minutes

The Chair called for a motion to approve the December meeting minutes and asked if there were any corrections, revisions, or amendments. A motion was made by Matt Harris and seconded by Arish Gajjar to approve the minutes. There was no further discussion, and the motion carried.

b. Review of Financials

CFO Edward Ryder answered questions from the Board regarding the financial report. The report was provided to the Board in advance of the meeting.

4. Action Items

a. Consideration of Approval: Turner Holden & Turner Letter of Engagement The final letter of engagement with Turner Holden & Turner was provided for consideration of approval. The document had been reviewed by sub-committee members and edits incorporated. Mary Gayle Holden and Brian Turner was present at the Board Meeting for introductions and any questions members had.

Chair Kaplan called for a motion to adopt the letter of engagement. Jesse O'Connell moved to adopt the letter, and Steve Klejst seconded the motion. There was no further discussion, and the motion carried.

5. Staff Reports

a. Ridership Report

General Manager Josh Baker reviewed the report which was shared with the Board in advance of the meeting.

b. Staff Presentation: Departmental Highlight

Director for Operations Ryan Visci reviewed his presentation which was shared with the Board in advance of the meeting.

6. Strategic Updates

- a. Staff Presentation
 - i. Communications Outreach Strategy

Director of Marketing and Public Engagement Camila Olivares gave her presentation which was shared with the Board in advance of the meeting.

7. Adjournment

Next Meeting: February 12, 2025 at the DASH Facility

Mr. Kaplan called for a final motion to adjourn the meeting. A motion was made by Jesse O'Connell and seconded by Hillary Orr. A vote was called, and the motion was approved unanimously.

Alexandria Transit Company (DASH) Financial Update

Financial Results Through the Month Ending December 31, 2024

Through December 2024, projected year-end operating expenses and revenue largely align with the annual budget expectations, although specific variances exist.

Items of Note:

- <u>Revenue Items of Note in December:</u>
 - **City Contributions** for December were successfully transferred, rectifying the negative variance observed in November. This transfer included the doubled subsidy to account for the prior month's delay.
 - Advertising Revenue remains below budget expectations. The newly awarded contract began in January 2025 and advertising contracts have already been shared with ATC. Revenue is expected to gradually increase as the new vendor begins ad placements. Additionally, ATC is actively pursuing outstanding revenue from the prior vendor, totaling approximately \$200K, based on contractual minimums not met in FY22, FY23, and FY24.
 - Charter Revenue is seasonal with more revenue expected in the Spring. While the Inuaguration Shuttle contract was cancelled due to the Inuaguration moving indoors, the DC Department of Transporation has agreed to reimburse ATC for all planning related costs and the labor costs for the cancelled work, which ATC was contractually required to pay operators who committed to the work.

• Key Expense Categories:

- Maintenance expenses remain above budget, reflecting continued efforts to address departmental deficiencies previously highlighted to the Board. These actions are essential for maintaining fleet reliability and service quality.
- Professional Services: Elevated costs persist due to outside contracted maintenance services. These are reflected under the administrative 'Professional Services' line and are critical for sustaining operational continuity.

Provisional Year-End Projections:

Based on current data, DASH anticipates ending FY2025 with a balanced budget. Projections remain subject to refinement as additional data becomes available, but current trends indicate a balanced budget at Year-End.

ALEXANDRIA TRANSIT COMPANY Summary Income Statement for the Month Ending December 2024 With Application of I-395 Reimbursements

		1				With Applic	ation of I-395 Rei	mbursements	1			1	1		·
Description	Jut	Jul	Jul	Oct	Nov	Dec	Jan*	Feb	Mar	Apr	May	Jun	FY 24 Projected	EV 04 Budget	Variance
REVENUE	Jul	JUL	Jul	UCt	NOV	Dec	Jan^	FeD	Mar	Apr	мау	Jun	FY 24 Projected	FY 24 Budget	variance
Passenger Revenue	-	-			-	-	-	-	-	-	-		-	-	-
Other Charter Revenue	2,882	-	12,807	504	5,216	1,383	10,833	10,833	10,833	10,833	10,833	53,041	130.000	130,000	-
Advertising Revenue	-	1,727	18,416	-	-	-	-	-	25,000	-	-	25,000	70,143	153,700	(83,557)
Miscellaneous Revenue	-	26,313	3	6,029	14,935	2,981	5,000	5,000	5,000	5,000	5,000	5,000	80,261	60,000	20,261
TOTAL OPERATING REVENUE	2,882	28,040	31,226	6,534	20,152	4,363	15,833	15,833	40,833	15,833	15,833	83,041	280,404	343,700	(63,296)
													-		
City Contribution - Regular Subsidy	2,739,410	2,739,410	2,739,410	2,739,410	-	5,478,820	2,739,410	2,739,410	2,739,410	2,739,410	2,739,410	2,739,410	32,872,921	32,872,921	(1)
City Contribution - King Street Trolley	130,049	130,049	130,049	130,049	-	260,098	130,049	130,049	130,049	130,049	130,049	130,049	1,560,585	1,560,582	3
TOTAL REVENUE	2,872,341	2,897,499	2,900,685	2,875,993	20,152	5,743,281	2,885,292	2,885,292	2,910,292	2,885,292	2,885,292	2,952,499	34,713,909	34,777,203	(63,294)
OPERATING EXPENDITURES															
OPERATIONS															
Wages - O	470,294	1,483,810	992,227	1,045,838	956,868	971,169	1,499,015	1,097,227	1,002,722	1,002,722	1,003,430	1,499,015	13,024,337	13,079,400	55,063
Overtime - O	33,384	131,878	94,599	117,994	107,594	114,262	154,604	106,149	106,149	106,149	106,149	154,604	1,333,515	1,340,399	6,884
Fringe Benefits - O	174,840	104,590	152,788	135,080	121,831	273,279	296,931	208,580	208,580	208,580	208,580	208,580	2,302,240	2,573,400	271,160
Payroll Taxes - O	39,112	123,558	83,493	89,286	81,657	83,532	123,848	82,524	82,770	82,770	82,823	88,467	1,043,839	1,079,400	35,561
Retirement Contributions - O	41,094	129,540	87,204	93,747	83,838	88,135	132,290	96,270	88,710	88,710	88,766	132,290	1,150,593	1,128,700	(21,893)
Total Operations Personnel	758,724	1,973,377	1,410,311	1,481,944	1,351,788	1,530,377	2,206,687	1,590,751	1,488,931	1,488,931	1,489,748	2,082,955	18,854,524	19,201,299	346,775
Operating Metasials 12	0.07-			0.05-			0.017	0.017	0.017				38.950	00.05-	
Operating Materials and Supplies	2,095	1,954	1,771 1,484	3,658	175	1,415	3,246	3,246	3,246	3,246	3,246	11,653	38,950 38,500	38,950 38,500	
Operator Training Training and Travel - O	2,658	2,855 (2,508)	1,484 409	2,201 4,239	945 2,655	2,465 1,612	3,208 3,963	3,208 3,963	3,208 3,963	3,208 3,963	3,208 3,963	9,851 19,627	38,500	38,500 47,550	
Training and Travel - O TOTAL OPERATIONS EXPENDITURES	765,179	(2,508) 1,975,678		4,239	1,355,564	1,512	2,217,103	1,601,167	1,499,348	1,499,348	1,500,165	2,124,086	47,550 18,979,524	47,550 19,326,299	346,775
	/00,1/9	1,070,070	1,710,0/4	1,702,040	1,000,004	1,000,009	2,217,103	1,001,107	1,400,040	1,400,040	1,000,100	2,124,000	10,070,024	10,020,200	040,770
MAINTENANCE															
Wages - M	98,858	288,618	186,819	193,195	192,198	195,461	376,982	260,775	265,121	265,121	265,899	376,982	2,966,031	3,038,956	72,926
Overtime - M	3,010	14,887	10,963	10,552	8,803	6,722	14,875	9,917	10,149	10,149	10,149	14,875	125,049	129,844	4,794
Fringe Benefits - M	8,676	3,727	8,838	11,005	3,577	8,994	58,581	29,054	29,054	29,054	29,054	58,581	278,194	507,700	229,506
Payroll Taxes - M	7,642	22,795	14,851	15,322	15,132	16,160	29,389	20,302	20,645	20,645	20,704	29,389	232,976	238,100	5,124
Retirement Contributions - M	7,053	21,477	14,359	14,282	13,123	14,155	31,349	21,655	22,022	22,022	22,084	31,349	234,929	248,900	13,971
Total Maintenance Personnel	125,240	351,504	235,831	244,355	232,832	241,492	511,176	341,703	346,991	346,991	347,889	511,176	3,837,179	4,163,500	326,321
Fuel & Lubricants	193,101	167,889	120,438	165,783	164,030 129,180	134,198	194,927 221,387	194,927 131.387	194,927 131.387	194,927 131.387	194,927 131.387	194,927 131.387	2,115,000	2,206,624 1.433.500	91,624 (241,278)
Repair Parts & Supplies	105,323 21,446	135,753 10,831	102,018 59,361	158,596 13,593	129,180 79,633	165,586 19,532	221,387 24,075	131,387 24,075	131,387	131,387 24,075	131,387 24,075	131,387	1,674,778	1,433,500 288,900	
Maintenance Services Training and Travel - M	1,100	1,251	3,211	13,593	180	19,532	1,667	1,667	24,075	1,667	24,075	3,516	20.000	200,900	(99,166)
TOTAL MAINTENANCE EXPENDITURES	446,211	667,228	520,859	584,096	605,856	561,448	953,231	693,758	699,046	699,046	699,944		8,035,022	8,112,524	77,502
ADMINISTRATION															
Wages - A	86,101	252,550	165,469	167,045	194,033	199,380	347,222	237,938	238,805	239,778	240,761	347,222	2,716,303	2,774,700	58,397
Fringe Benefits - A	20,915	20,570	22,980	18,254	11,734	21,136	21,562	21,562	21,562	21,562	21,562	21,562	244,961	371,090	126,129
Payroll Taxes - A	6,127	18,870	12,375	12,441	14,110	13,505	26,042	17,845	17,910	17,983	18,057	26,042	201,308	212,400	11,092
Retirement Contributions - A	7,039	19,084	12,291	13,094	15,313	14,762	27,778	19,035	19,104	19,182	19,261	27,778	213,721	222,400	8,679
Facilities Maintenance (Personnel) Total Administrative Personnel	21,625 141,807	53,778 364,852	34,265 247,380	33,154 243,989	30,009 265,199	52,989 301,772	53,169 475,773	36,466 332,846	36,466 333,848	36,466 334,971	36,466 336,107	43,546 466,149	468,400 3,844,694	468,400 4,048,990	- 204,296
Total Administrative Personnet	141,007	304,652	247,300	243,969	205,199	301,772	4/5,//3	332,040	333,848	334,971	330,107	400,149	3,044,094	4,040,990	204,290
Facilities Maintenance (Non-Personnel)	15,863	22,779	60,054	34,224	51,335	(15,492)	35,538	35,538	35,538	35,538	35,538	35,538	381,991	271,000	(110,991)
Insurance	78,912	72,728	72,728	70,920	116,882	70,920	78,656	78,656	78,656	78,656	78,656	78,656	955,024	943,868	(110,331) (11,156)
Professional Services	83,205	144,229	105,622	145,144	75,111	101,690	114,359	114,359	114,359	114,359	114,359	114,359	1,341,154	1,002,300	(338,854)
Utilities	29,824	7,600	8,290	42,188	26,698	27,211	37,074	37,074	37,074	37,074	37,074	117,708	444,889	444,889	
Telecommunications	6,465	9,718	9,518	9,467	6,170	9,573	9,667	9,667	9,667	9,667	9,667	16,755	116,000	116,000	-
Printing & Advertising	479	957	3,810	8,775	10,519	472	6,695	6,695	6,695	6,695	6,695	6,695	65,181	65,500	319
Training, Travel, Events	1,109	13,218	1,045	3,286	723	3,485	4,721	4,721	4,721	4,721	4,721	10,181	56,650	56,650	
Office Equipment and Supplies	9,062	3,861	11,367	4,378	12,979	5,046	10,533	10,533	10,533	10,533	10,533	27,040	126,400	126,400	-
Employee Recognition	973 (3,378)	(3,725) 1,078	7,722 4,019	7,839 731	1,009 1,064	8,949 (1.832)	2,899 1.917	2,899 1.917	2,899 1.917	2,899 1,917	2,899 1,917	2,899 11.734	40,158	34,783 23.000	(5,375)
Dues and Subscriptions Grant Local Match	(3,3/8)	1,078	4,019	2,295	20.000	(1,832) 272	1,917 3,550	1,917	1,917	1,917	1,917	11,734	23,000 41.117	23,000	- (26,117)
TOTAL ADMIN EXPENDITURES	364,322	637,295	531,555	573,238	587,689	512,064	3,350 781,380	636,154	637,155	647,029	639,415	888,963	7,436,260	7,148,380	(287,880)
CAPITAL OUTLAYS (non-CIP)												_		_	
Computer and Office Equipment	-	-	4,492	-	-	-	-	-	-	-	-	16,725	21,217	-	(21,217)
Maintenance Equipment	-	-	-	-	-	56,323	-	-	-	-	-	38,783	95,106	60,000	(35,106)
Other Equipment Investments	-	69	-	-	-	13,798	-	68,186	-	-	-	47,947	130,000	130,000	
TOTAL CAPITAL OUTLAYS (non-CIP)	-	69	4,492	-		70,121	-	68,186	-	-	-	103,455	246,323	190,000	(56,323)
					-										
TOTAL OPERATING EXPENDITURES	1,575,712	3,280,269	2,470,879	2,649,377	2,549,109	2,679,502	3,951,715	2,999,265	2,835,549	2,845,422	2,839,523	4,020,806	34,697,129	34,777,203	80,074
NET SURPLUS (DEFICIT)	1,296,630	(382,770)	429,806	226,616	(2,528,957)	3,063,779	(1,066,423)	(113,973)	74,743	39,870	45,768	(1,068,307)	16,780	-	16,780

Description Dec Actuals Dec Actuals Dec Actuals VI Stance Value			Summary	Income State	ment for the Mo Budget vs Actu		ember 2024			
Passange Resettet I	Description	Dec Actuals	Dec Budget	Variance			Variance		FY 25 Budget	Variance
Other Charter Revenue J.383 10.833 0.8431 22.873 65.000 (42.207) J.30,000										
Apentaging Revenue -	-									-
Macadiamonia Revenue 2.641 6.000 (20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.201 20.281 60.281 20.281			10,833	(9,451)						-
TOPAL OPERATIVE REVENUE 4.83 15.827 (13.470 9.8,187 133.482 (46.228) 280.444 34.700 (62.298) City Contribution - Register Stabiety 6.478,800 2.239.410 16.468,660 16.468,661 (1) 33.872.2021 (3) (62.298) Contribution - Register Stabiety 3.477.2021 8.6272.2021 3.477.2021 8.6272.2021 3.627.2021 <td< td=""><td>-</td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	-			-						
City Contribution - Register Endeds 5.478,200 2.785,410 16,466,460 16,466,461 (1) 20,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,872,821 32,882,928 32,885,928 32,885,928 32,885,928 32,885,928 32,885,928 32,895,917 (42,226) 577,633 11,204,437 11,004,308 6,590 OPELATION 971,169 988,147 981,14 5,902,307 4,482,306 577,633 11,204,437 11,004,308 6,590 OPELATION CONTRACT 4,832,328 2,002,407 1,402,437 11,404,403 1,414,404,404,403 1,414,404,404,404 1,414,404,404,404,										
City Contribution - King Steer Training 200,068 130,069 720,224 720,224 72 1,650,262 34,772,203 652,224 OPEAN REVENDE 5,743,281 2,885,282 2,885,282 2,885,282 2,7396,177 (46,225) 34,772,408 34,772,203 (63,224) OPEAN REVENDURS 570,053 11,2024,137 11,078,400 55,003 12,024,137 11,078,400 55,003 Overtime -0 11,4282 100,069 (11,187) 588,70 0,244 1,230,24,137 1,078,400 55,003 Overtime -0 11,4282 100,069 (11,187) 588,70 0,244 1,230,247 1,480,399 6,984 Overtime -0 6,843,77 1,460,893 (11,088) 1,974,700 34,975 1,460,453 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,480,472 1,48	IOTAL OPERATING REVENUE	4,363	15,833	(11,470)	93,197	133,425	(40,228)	280,404	343,700	(63,296)
City Contribution - King Steer Training 200,068 130,069 720,224 720,224 72 1,650,262 34,772,203 652,224 OPEAN REVENDE 5,743,281 2,885,282 2,885,282 2,885,282 2,7396,177 (46,225) 34,772,408 34,772,203 (63,224) OPEAN REVENDURS 570,053 11,2024,137 11,078,400 55,003 12,024,137 11,078,400 55,003 Overtime -0 11,4282 100,069 (11,187) 588,70 0,244 1,230,24,137 1,078,400 55,003 Overtime -0 11,4282 100,069 (11,187) 588,70 0,244 1,230,247 1,480,399 6,984 Overtime -0 6,843,77 1,460,893 (11,088) 1,974,700 34,975 1,460,453 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,280,472 1,480,4534 1,480,472 1,48	City Contribution - Regular Subsidy	5.478.820	2.739.410	2.739.410	16.436.460	16.436.461	(1)	32.872.921	32.872.921	(1)
OperAniNo Sive Nonitibilities Operaning Size (Size) Operaning Size (Size) Operaning Size (Size) Siz										3
OPERATIONS U S.200.277 G.433.260 S.710.00 S.200.270 G.633.260 S.700.271 G.702.47 J.320.74.07 S.500.277 G.633.270 G.633.270 G.633.270 G.633.270 G.702.47 J.320.74.07 S.500.277 G.633.270 G.702.47 J.320.740 G.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.202.40 Z.571.400 S.550.277 G.702.47 J.320.240 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.200.240 Z.772.200 Z.200.240 Z.720.240 Z.720.241 Z.771.200 Z.200.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240	TOTAL REVENUE	5,743,281	2,885,292	2,857,989	17,309,951	17,350,177	(40,226)	34,713,909	34,777,203	(63,294)
OPERATIONS U S.200.277 G.433.260 S.710.00 S.200.270 G.633.260 S.700.271 G.702.47 J.320.74.07 S.500.277 G.633.270 G.633.270 G.633.270 G.633.270 G.702.47 J.320.74.07 S.500.277 G.633.270 G.702.47 J.320.740 G.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.571.400 S.550.277 G.702.47 J.320.240 Z.202.40 Z.571.400 S.550.277 G.702.47 J.320.240 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.202.40 Z.771.200 Z.200.240 Z.772.200 Z.200.240 Z.720.240 Z.720.241 Z.771.200 Z.200.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240 Z.720.240	OPERATING EXPENDITURES									
Overtmen - 0 114.282 103.089 (11,192) 593.710 669.581 70.241 1.333.515 1.340.393 66.843 Pagral Tases - 0 81.535 86.2497 (1.028) 500.618 536.188 35.561 1.163.535 1.195.052 1.165.053 1.195.052 1.165.053 1.195.052 1.195.0518 1.195.0518 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018 1.195.018										
Fringe Benefts - O 273.279 197.954 (75.225) 696.409 1.286,700 232.421 2.302.240 2.277.400 271.100.533 Retrement Contributions - O 83.153 86.119 (20.15) 523.528 556.018 37.067 1.140.533 1.120.700 (21.287.000 273.400 283.500 383.500 - - 743.250 1.907.917 288.700 383.500 - - 77.522 74.79.410 1.505.312 1.207.517 188.792.641 1.505.461 2.066.031 3.035.80 3.035.80 - - - 77.236 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.526 77.527.526 77.526 77.526	Wages - O	971,169	999,343	28,174	5,920,207	6,493,260	573,053	13,024,337	13,079,400	55,063
Paynet Tases - 0 83.52 82.207 (1,225) 500.638 558,168 35.561 1,103.829 1,102.707 402.839 1,202.707 402.839 1,202.707 21.8854.524 1,920.229 346.775 Operating Materials and Supples 1,415 3,248 1,323.707 1,468.999 1,023.707 1,468.999 346.775 5,404.203 18.854.524 19.202.06 64.63 38.500 38.550 38.550 38.550 38.550 38.550 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 19.326.299 346.775 0.70.917 14.897.95.244 1.92.82.299 346.775 0.70.917 14.99.82.299 346.77 346.77 11.95.51 1.49.59 1.92.82 4.83.74 1.28.55 0.70.917 12.89.79.92.13.15.19 1.21.55.14	Overtime - O	114,262	103,069	(11,192)	599,710	669,951	70,241	1,333,515	1,340,399	6,884
Retirement Contributions -0 68,158 68,119 (2015) 552,528 560,615 37,057 11,150,538 1,128,700 (21,282,700 246,725 Oraid Operations Personnel 1,630,377 1,445 3,248 1,128 1,128 3,845,725 1,445 3,845,735 3,845,735 3,845,735 3,85,60 3,228,52 1,85,84 1,85,229 3,46,77 MANTENANCE Vages - M 1,55,461 2,224,15 3,56,54 1,55,149 1,255,493 3,228,249 3,33,16 2,229,57 1,58,149 2,229,67 3,38,10 5,224 4,454 2,22,97 2,38,10 5,24 4,452 3,46,47 1,125,149 2,22,97 2,38,10 5,24 2,44,52 </td <td>Fringe Benefits - O</td> <td>273,279</td> <td>197,954</td> <td>(75,325)</td> <td>962,409</td> <td>1,286,700</td> <td>324,291</td> <td>2,302,240</td> <td>2,573,400</td> <td>271,160</td>	Fringe Benefits - O	273,279	197,954	(75,325)	962,409	1,286,700	324,291	2,302,240	2,573,400	271,160
Total Operations Personnel 1,530,377 1,468,983 (61,384) 8,506,522 9,646,725 1,040,203 18,854,524 19,201,299 346,775 Operator Training and Travet -0 1,612 3,269 7,46 7,32 8,407 38,500 8,500 38,500 7,550 47,550 <t< td=""><td>Payroll Taxes - O</td><td>83,532</td><td>82,507</td><td>(1,025)</td><td>500,638</td><td>536,198</td><td>35,561</td><td>1,043,839</td><td>1,079,400</td><td>35,561</td></t<>	Payroll Taxes - O	83,532	82,507	(1,025)	500,638	536,198	35,561	1,043,839	1,079,400	35,561
Operating Materials and Supplies J.415 3.246 J.831 JL069 19.475 8.407 38.590 38.590 - Operating Materials and Supplies J.612 3.963 2.2697 19.269 6.643 38.500 38.500 - 38.500 38.500 - 38.500 38.500 - 38.500 38.5100 38.5120 38.5120 38.5120 38.5120 38.5120	Retirement Contributions - O	88,135	86,119	(2,015)	523,558	560,615	37,057	1,150,593	1,128,700	(21,893)
Operator Training 2,465 3,208 7,44 12,607 13,250 6,643 38,500 88,500 TOTAL OPERATORS EXPENDITURES 1,552,869 1,479,410 (56,460) 8,538,307 9,699,225 1,070,917 18,978,524 19,329,298 346,775 MAINTENANCE Vages: M 6,543,837 6,469 8,538,307 9,699,225 1,070,917 18,978,524 19,329,298 346,775 MAINTENANCE Vages: M 6,572 9,817 3,194 545,937 6,4648 9,521 125,049 1,239,44 4,794 Fininge Bnentis M 6,944 30,064 44,817 223,840 3,3151 233,2976 238,100 5,124 Retirement Contributions M 14,158 18,28,867 945,441 1,103,312 197,870 1,435,00 328,225 3,437,179 4,165,00 326,321 Fuelk Multicants 344,198 18,88,867 496,479 716,760 1,267,780 1,635,60 1,626,478 1,636,426 9,636,12 1,636,426 9,636,12 1,636,426<	Total Operations Personnel	1,530,377	1,468,993	(61,384)	8,506,522	9,546,725	1,040,203	18,854,524	19,201,299	346,775
Operator Training 2,465 3,208 7,44 12,607 13,250 6,643 38,500 88,500 TOTAL OPERATORS EXPENDITURES 1,552,869 1,479,410 (56,460) 8,538,307 9,699,225 1,070,917 18,978,524 19,329,298 346,775 MAINTENANCE Vages: M 6,543,837 6,469 8,538,307 9,699,225 1,070,917 18,978,524 19,329,298 346,775 MAINTENANCE Vages: M 6,572 9,817 3,194 545,937 6,4648 9,521 125,049 1,239,44 4,794 Fininge Bnentis M 6,944 30,064 44,817 223,840 3,3151 233,2976 238,100 5,124 Retirement Contributions M 14,158 18,28,867 945,441 1,103,312 197,870 1,435,00 328,225 3,437,179 4,165,00 326,321 Fuelk Multicants 344,198 18,88,867 496,479 716,760 1,267,780 1,635,60 1,626,478 1,636,426 9,636,12 1,636,426 9,636,12 1,636,426<		4.445	0.040	4 004	44.000	40.475	0.407	00.050	00.050	
Training and Travel - 0 1,612 3,958 2,350 6,110 23,775 15,656 47,250 47,250 . TOTAL OPERATIONS CEPENDTURES 1,535,869 1,479,410 (56,460) 6,539,307 9,609,225 1,079,917 18,979,524 18,379,524 18,379,524 13,356,299 346,775 Wages - M 9,647 222,415 36,564 1,155,149 1,250,415 12,50,49 12,30,44 4,378 Fings Benefits - M 8,944 30,664 30,060 44,417 223,850 265,625 223,275 224,800 13,377 Total Antenance Americantifications - M 14,155 19,032 4,077 14,4449 123,600 39,151 24,027 24,800 23,577 Field & Lubricants 134,198 183,885 49,667 14,576 (13,321 12,77,706 14,772 24,6624 74,565 16,570 12,500 2,206,624 31,642 14,450 (23,664 34,000 13,012 12,15,000 2,000 2,000 2,000 2,000 2,000							-			-
TOTAL OPERATIONS EXPENDITURES 1,535,869 1,479,410 (56,460) 6,538,307 9,609,225 1,079,917 18,979,524 19,326,299 346,775 MAINEMANCE Wages -M 195,461 222,415 36,964 1,155,144 1,509,318 354,159 2,966,031 3,038,956 72,926 Overtime - M 6,994 38,054 30,060 4,4517 253,850 209,003 228,105 224,976 228,100 5,124 Retirement Contributions - M 14,155 19,032 4,977 24,449 122,000 39,151 224,929 246,900 33,032 282,777 41,652,00 328,227 Fuel & Lubricants 134,139 183,885 49,687 945,441 1,103,312 157,671 2,415,20 2,40,790 4,432,20 2,40,970 4,432,20 2,40,970 1,43,794 4,432,20 2,40,970 4,642,771 1,43,500 1,425,00 32,622 8,437,774 1,435,00 2,266,624 91,624 Fuel & Lubricants 19,429 19,647,712 8,668 289							-			-
MAINTENANCE							r			346 775
Wages-M 195,4c1 236,4c1 336,5c4 1,551,4v3 1,509,318 351,4v1 52,6c0,31 3,039,5c6 72,526 Finge Benefits-M 6,994 30,064 30,064 44,417 283,850 200,033 278,1134 507,700 229,907 5123,549 123,644 4,794 Pringe Benefits-M 16,150 182,029 2,48,77 84,449 122,800 30,151 224,929 248,900 13,371 Total Maintenance Personnel 241,492 318,682 49,667 945,441 1,103,312 175,717 2,115,000 2,206,624 91,624 Maintenance Services 19,532 24,075 4,543 204,396 1,4450 (59,466) 716,700 72,706 1,435,500 22,076,624 91,624 1,103,312 157,700 2,006,624 91,624 1,014,125 1,020 1,830 20,000 2,000 - 1,024,129 Maintenance Services 1,023 1,672,778 1,241,276 1,039,41 1,44,50 (59,496) 386,066 288,900 (99,164)		1,000,000	1,475,410	(30,400)	0,000,007	3,003,223	1,070,317	10,070,024	13,320,233	340,773
Overtime - M 6,722 9,917 3,134 54,937 64,458 921 122,049 123,844 4,792 Fringe Benefits - M 8,904 30,064 44,17 253,850 200,033 278,194 507,700 223,600 233,927 238,100 5,724 Reithermit Contributions - M 14,155 19,032 .4,877 64,449 123,600 33,151 234,829 244,900 7,29,700 Field Autotence Personnet 241,428 318,627 77,134 1,43,124 2,069,474 632,225 2,205,624 91,624 Repair Parts & Supplies 165,586 119,458 46,687 945,441 1,103,312 15,7871 1,247,778 1,433,500 (221,275) 1,624 Repair Parts & Supplies 165,586 119,458 4,543 1,0000 1,860 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,0	MAINTENANCE									
Finge Benefits - M 8,994 39,064 30,060 44,117 253,850 278,194 507,700 229,000 Payroll Taxes M 16,150 18,209 2,049 91,901 118,253 26,809 39,315 223,402 244,900 13,371 Total Maintenance Personnel 241,492 318,627 77,134 1,431,54 2,069,479 638,225 3,837,179 4,455,500 338,521 Fuel & Lubricants 134,198 188,885 49,667 945,467 16,7670 (79,706) 1.634,778 1,432,524 2,000 </td <td>Wages - M</td> <td>195,461</td> <td></td> <td>36,954</td> <td>1,155,149</td> <td>1,509,318</td> <td>354,169</td> <td>2,966,031</td> <td>3,038,956</td> <td>72,926</td>	Wages - M	195,461		36,954	1,155,149	1,509,318	354,169	2,966,031	3,038,956	72,926
Paymeti Tarase-M 16,160 112,029 2,049 91,901 118,253 223,276 223,176 123,600 31,517 Retirement Contributions -M 14,155 19,032 4,877 84,449 123,600 39,151 234,929 248,900 13,977 Field Aubricance Personnet 241,492 316,627 77,154 1,431,254 2,086,479 638,225 3,837,179 4,435,500 328,512 328,510 328,510	Overtime - M									
Retirement Contributions I 15.5 19.022 48.77 84.449 123.600 39.151 224.329 248.900 13.971 Total Maintenance Personnet 241,492 318.627 77.134 1,431,254 2,068,479 638,225 3,837,179 4,163,500 326,321 Fuel & Lubricants 134,199 183,885 49,687 945,441 1,103,312 157,871 2,115,000 2,206,624 91,687 Maintenance Services 19,532 24,075 4,543 204,396 144,450 (59,946) 388,066 288,900 (99,166 Total MAINTENANCE EXPENDITURES 561,448 647,712 86,264 3,385,696 4,043,991 658,295 8,035,022 8,112,524 77,502 ADMINISTRATION Vages - A 19,930 219,303 19,922 1,064,578 1,337,487 222,909 2,774,000 58,339 Paring Benefits - A 21,360 17,78 3,224 17,742 102,460 25,331 201,308 212,400 1,6929 Retirement Contri	-									229,506
Total Maintenance Personnel 241,482 318,627 77,134 1,431,254 2,069,479 638,225 3,837,179 4,163,500 326,321 Fuel & Lubricants 134,198 183,885 49,687 945,441 1,103,312 157,871 2,115,000 2,206,624 91,624 Repair Parts & Supplies 165,566 119,458 (46,128) 796,456 716,750 1,674,778 1,433,500 (241,278) Maintenance Services 195,322 24,075 1,028 8,151 10.000 1,865 20,000 2,0000 . Total Maintenance Services 561,448 647,712 86,264 3,385,666 4,043,991 658,295 8,035,022 8,112,524 77,502 ADMINISTRATION	-									
Fuel & Lubricants 134,198 183,885 49,867 945,441 1,103,312 157,871 2,115,000 2,206,624 91,624 Repair Parts & Supplies 165,586 119,458 (46,128) 796,456 716,750 (79,706) 1,674,778 1,433,500 (241,278) Maintenance Services 19,532 24,075 4,543 203,396 144,450 150 20,000 20,000 - Total MAINTENANCE EXPENDITURES 561,448 647,712 86,264 3,385,696 4,043,991 658,295 8,035,022 8,112,524 77,502 ADMINISTRATION 199,380 219,303 19,922 1,064,578 1,337,487 272,909 2,716,303 2,774,700 58,397 Payroll Taxes - A 11,365 150,778 3,224 77,429 102,460 25,031 201,308 212,400 11,625 Parelities Maintenance (Non-Personnel) 52,899 36,229 (16,700) 225,621 232,901 3,844,694 4,048,990 204,226 Facilities Maintenance (Non-Personnel)										
Repair Parts & Supplies 195,586 119,458 (46,128) 796,456 716,750 (79,706) 1,674,778 1,433,500 (241,278) Maintenance Services 19,532 24,075 1,403 204,396 144,450 (59,946) 388,066 288,900 (99,166 Training and Travel - M G39 1,667 1,028 8,151 10,000 1,860 20,000 - - - - - - - 77,502 8,125,47 77,502 8,125,47 77,502 -	Total Maintenance Personnel	241,492	318,627	77,134	1,431,254	2,069,479	638,225	3,837,179	4,163,500	326,321
Repair Parts & Supplies 195,586 119,458 (46,128) 796,456 716,750 (79,706) 1,674,778 1,433,500 (241,278) Maintenance Services 19,532 24,075 1,403 204,396 144,450 (59,946) 388,066 288,900 (99,166 Training and Travel - M G39 1,667 1,028 8,151 10,000 1,860 20,000 - - - - - - - 77,502 8,125,47 77,502 8,125,47 77,502 -	Fuel & Lubricants	134,198	183.885	49.687	945.441	1.103.312	157.871	- 2.115.000	2.206.624	91.624
Maintenance Services 19,532 24,075 4,543 204,396 14,450 (59,946) 388,066 288,900 (99,166 Training and Travel - M 639 1,028 8,151 10,000 1,850 20,000 20,000 - TOTAL MAINTENANCE EXPENDITURES 561,448 647,712 86,264 3,385,696 4,043,991 68,295 8,035,022 8,112,524 77,502 Administration										
Training and Travel - M 633 1,667 1,028 8,151 1,000 1,850 20,000 20,000 TOTAL MAINTENANCE EXPENDITURES 561,448 647,712 86,264 3,385,686 4,043,991 658,295 8,035,022 8,115,542 77,502 ADMINISTRATION										
ADMINISTRATION ADMinistration ADMINISTRATION ADMINISTRATION 199,380 219,303 19,922 1,064,578 1,337,487 272,909 2,776,303 2,774,700 58,397 Fringe Benefits - A 21,136 30,924 9,788 115,589 185,545 69,956 244,961 371,090 126,129 Payroll Taxes - A 13,505 16,778 3,274 77,429 102,460 25,031 201,308 212,400 16,679 Retirement Contributions - A 14,762 17,7544 2,788 315,560 1,965,592 400,392 3,844,694 4,048,990 204,296 Total Administrative Personnet 301,772 320,778 19,006 1,565,000 1,965,392 400,392 3,844,694 4,048,990 204,296 Forcilities Maintenance (Non-Personnet) (15,492) 22,583 380,75 168,763 135,500 (33,263) 381,991 271,000 (110,691 Insurance 70,920 76,656 7,735 483,090 471,934 (11,156) 955,024 <td></td>										
Wages - A 199,380 219,303 19,922 1,064,578 1,337,487 272,909 2,716,303 2,774,700 58,397 Fringe Benefits - A 21,136 30,924 9,784 115,569 126,545 69,956 244,961 371,090 126,129 Payroll Taxes - A 13,505 16,778 3,274 77,429 102,460 25,031 201,308 212,400 8,679 Facilities Maintenance (Personnet) 52,989 36,229 (16,760) 225,821 232,001 7,080 468,400 468,400 - Facilities Maintenance (Non-Personnet) (15,492) 22,583 38,075 168,763 135,500 501,150 (153,850) 1,341,154 1,002,300 (33,864 Professional Services 101,690 83,525 (18,165) 655,000 50,1150 (153,850) 1,341,154 1,002,300 (33,864) 144,889 - Priekersonnet 9,737 9,863 141,811 22,445 80,634 444,889 - - Felecommunications 9,573 9,677 39 50,912 52,012 32,750	TOTAL MAINTENANCE EXPENDITURES	561,448	647,712	86,264	3,385,696	4,043,991	658,295	8,035,022	8,112,524	77,502
Wages - A 199,380 219,303 19,922 1,064,578 1,337,487 272,909 2,716,303 2,774,700 58,397 Fringe Benefits - A 21,136 30,924 9,784 115,569 126,545 69,956 244,961 371,090 126,129 Payroll Taxes - A 13,505 16,778 3,274 77,429 102,460 25,031 201,308 212,400 8,679 Facilities Maintenance (Personnet) 52,989 36,229 (16,760) 225,821 232,001 7,080 468,400 468,400 - Facilities Maintenance (Non-Personnet) (15,492) 22,583 38,075 168,763 135,500 501,150 (153,850) 1,341,154 1,002,300 (33,864 Professional Services 101,690 83,525 (18,165) 655,000 50,1150 (153,850) 1,341,154 1,002,300 (33,864) 144,889 - Priekersonnet 9,737 9,863 141,811 22,445 80,634 444,889 - - Felecommunications 9,573 9,677 39 50,912 52,012 32,750										
Fringe Benefits - A 21,136 30,924 9,788 115,589 185,545 69,956 244,961 371,090 126,129 Payroll Taxes - A 13,505 16,778 3,274 77,429 102,460 25,031 201,308 212,400 11,092 Retirement Contributions - A 14,762 17,544 2,782 81,583 106,99 25,416 213,721 222,400 86,77 Facilities Maintenance (Personnet) 52,989 36,229 (16,760) 225,821 232,901 7,080 468,400 4.048,990 204,236 Facilities Maintenance (Non-Personnet) (15,492) 22,583 38,075 168,763 135,500 (33,263) 381,991 271,000 (110,991 Insurance 70,920 78,666 7,735 443,900 471,934 (115,860) 1,341,154 1,002,300 638,864 Viltilities 27,211 3,074 9,863 141,811 22,245 80,634 444,889 444,889 - - - - - - - - - - - - - -		100 290	210 202	10.022	1.064.579	1 227 497	272.000	2 716 202	2 774 700	59 207
Payroll Taxes - A 13,505 16,778 3,274 77,429 102,460 25,031 201,308 212,400 11,092 Retirement Contributions - A 14,762 17,554 2,782 81,583 106,999 25,416 213,721 222,400 86,79 Facilities Maintenance (Personnel) 301,772 320,778 19,006 1,565,000 1,965,392 400,392 3,844,694 4,048,990 204,296 Facilities Maintenance (Non-Personnel) (15,492) 22,583 38,075 168,763 135,500 (33,263) 381,991 271,000 (110,991 Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,000 50,150 (153,850) 1,341,154 1,002,300 (338,854) Utilities 27,211 37,074 9,863 141,811 22,245 80,634 444,89 444,889 -444,889 -444,889 -444,889 -444,889 -444,845 -24,2400 -24,2400 -24,2400 -24,2400	-									
Retirement Contributions - A 14,762 17,544 2,782 81,583 106,999 25,416 213,721 222,400 8,679 Facilities Maintenance (Personnel) 52,989 36,229 (16,70) 225,821 232,901 7,080 466,400 468,400 - Total Administrative Personnel 301,772 320,778 19,006 1,965,392 400,392 3,844,694 4,048,990 204,296 Facilities Maintenance (Non-Personnel) (15,492) 22,583 38,075 168,763 135,500 (33,263) 381,991 271,000 (110,991 Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,100 (15,850) 1,341,154 1,002,300 (33,88,469) - Printing & Advertising 472 5,458 49,679 22,767 7,738 66,5181 65,500 3199 Training, Travel, Events 3,485 4,721										
Facilities Maintenance (Personnel) 52,989 36,229 (16,760) 225,821 232,901 7,080 468,400 468,400 - Total Administrative Personnel 301,772 320,778 19,006 1,565,000 1,965,392 400,392 3,844,694 4,045,990 204,296 Facilities Maintenance (Non-Personnel) (15,492) 22,583 38,075 168,763 135,500 (33,263) 381,991 271,000 (110,991 Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,000 501,150 (153,850) 1,341,154 1,002,300 (338,854) Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 - 166,500 319 Fraining, Travel, Events 3,485 4,721 1,226 22,865 28,325 5,460 56,650 56,650 - 65,375 Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 </td <td></td>										
Total Administrative Personnel 301,772 320,778 19,006 1,565,000 1,965,392 400,392 3,844,694 4,048,990 204,296 Facilities Maintenance (Non-Personnel) (15,492) 22,583 38,075 168,763 135,500 (33,263) 381,991 271,000 (110,991 Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,000 501,150 (153,850) 1,341,154 1,002,300 (338,854 Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 444,889 - Telecommunications 9,573 9,667 93 50,912 53,000 7,088 116,000 16,000 - Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 - - Office Equipment and Suppties 5,046 10,533										-
Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,000 501,150 (153,850) 1,341,154 1,002,300 (338,854) Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 444,889 - relecommunications 9,573 9,667 93 50,912 58,000 7,088 116,000 116,000 - Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 319 Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 -										204,296
Insurance 70,920 78,656 7,735 483,090 471,934 (11,156) 955,024 943,868 (11,156) Professional Services 101,690 83,525 (18,165) 655,000 501,150 (153,850) 1,341,154 1,002,300 (338,854) Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 444,889 - relecommunications 9,573 9,667 93 50,912 58,000 7,088 116,000 116,000 - Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 319 Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 -										
Professional Services 101,690 83,525 (18,165) 655,000 501,150 (153,850) 1,341,154 1,002,300 (338,854) Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 444,889 - Telecommunications 9,573 9,667 93 50,912 58,000 7,088 116,000 116,000 - Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 - Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (28,117										(110,991)
Utilities 27,211 37,074 9,863 141,811 222,445 80,634 444,889 444,889 - Telecommunications 9,573 9,667 93 50,912 58,000 7,088 116,000 116,000 - Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 319 Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 - Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117 TOTAL ADMIN EXPENDITURES <										
Telecommunications 9,573 9,667 93 50,912 58,000 7,088 116,000 116,000 - Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 319 Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 - Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117 TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880 CAP										(338,854)
Printing & Advertising 472 5,458 4,987 25,012 32,750 7,738 65,181 65,500 319 Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 - Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117) To,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117) 15,000 (26,117)										-
Training, Travel, Events 3,485 4,721 1,236 22,865 28,325 5,460 56,650 56,650 - Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117) TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880) Computer and Office Equipment - - 4,492 - (4,492) 21,217 - (21,217) Maintenance Equipment 56,323 56,323 - 56,323 - 95,106 60,000 (35,106) Other Equipment Investments <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>										
Office Equipment and Supplies 5,046 10,533 5,487 46,693 63,200 16,507 126,400 126,400 - Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117) TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880) CAPITAL OUTLAYS (non-CIP) - - 4,492 - (4,492) 21,217 - (21,217) Computer and Office Equipment - - - 4,492 - 95,106 60,000 (35,106) Other Equipment Investments 13,798 13,798 - 13,867 - 130,000	0 0									- 519
Employee Recognition 8,949 2,899 (6,050) 22,767 17,392 (5,375) 40,158 34,783 (5,375) Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117 TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880) CAPITAL OUTLAYS (non-CIP) - - 4,492 - (4,492) 21,217 - (21,217 Maintenance Equipment 56,323 56,323 - 56,323 - 95,106 60,000 (35,106 Other Equipment Investments 13,798 13,798 - 13,867 13,867 - 130,000 - - TOTAL CAPITAL OUTLAYS (non-CIP) - - 7,4682 70,190 4(,492) 246,323										-
Dues and Subscriptions (1,832) 1,917 3,749 1,683 11,500 9,817 23,000 23,000 - Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117) TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880) CAPITAL OUTLAYS (non-CIP) 4,492 - (4,492) 21,217 - (21,217) Maintenance Equipment 56,323 56,323 - 56,323 56,323 - 95,106 60,000 (35,106) Other Equipment Investments 13,798 13,798 - 13,867 13,867 - 130,000 - - TOTAL APITAL OUTLAYS (non-CIP)										(5.375)
Grant Local Match 272 1,250 978 22,567 7,500 (15,067) 41,117 15,000 (26,117 TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880 CAPITAL OUTLAYS (non-CIP) - - 4,492 - (4,492) 21,217 - (21,217 Maintenance Equipment - - 4,492 - (4,492) 21,217 - (21,217 Other Equipment 56,323 56,323 56,323 - 95,106 60,000 (35,106 Other Equipment Investments 13,798 13,798 - 13,867 130,000 - - TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323 TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(0,070)</td></t<>										(0,070)
TOTAL ADMIN EXPENDITURES 512,064 579,061 66,996 3,206,163 3,515,087 308,924 7,436,260 7,148,380 (287,880 CAPITAL OUTLAYS (non-CIP) Computer and Office Equipment - - 4,492 - (4,492) 21,217 - (21,217 Maintenance Equipment 56,323 - 56,323 - 95,106 60,000 (35,106 Other Equipment Investments 13,798 13,798 - 13,867 13,867 - 130,000 - TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323 TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323 TOTAL CAPITAL OUTLAYS (non-CIP) 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074	-									(26,117)
CAPITAL OUTLAYS (non-CIP) - - 4,492 - (4,492) 21,217 - (21,217) Maintenance Equipment 56,323 56,323 - 56,323 - 95,106 60,000 (35,106) Other Equipment Investments 13,798 13,867 13,867 130,000 130,000 - TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323) TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323)										(287,880)
Computer and Office Equipment - - 4,492 - (4,492) 21,217 - (21,217 Maintenance Equipment 56,323 56,323 - 56,323 56,323 - 95,106 60,000 (35,106) Other Equipment Investments 13,798 13,798 - 13,867 13,867 - 130,000 - - TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 - - TOTAL OPERATING EXPENDITURES 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074										
Maintenance Equipment 56,323 56,323 - 56,323 - 95,106 60,000 (35,106 Other Equipment Investments 13,798 13,798 - 13,867 13,867 - 130,000 - TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323) TOTAL OPERATING EXPENDITURES 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074								01.077		(01.0)
Other Equipment Investments 13,798 13,798 13,867 13,867 13,867 130,000 130,000 TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 74,682 70,190 (4,492) 246,323 190,000 (56,323) TOTAL OPERATING EXPENDITURES 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074				-					-	
TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323) TOTAL CAPITAL OUTLAYS (non-CIP) 70,121 - 74,682 70,190 (4,492) 246,323 190,000 (56,323) TOTAL OPERATING EXPENDITURES 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074				-			-			(35,106)
TOTAL OPERATING EXPENDITURES 2,679,502 2,776,303 96,801 15,204,848 17,238,492 2,033,643 34,697,129 34,777,203 80,074				-			- (4.492)			(56.323)
			. 0,121		, 4,002	, 0,100	(1,102)	240,020	100,000	(00,020)
NET SURPLUS (DEFICIT) 3,063,779 108,989 2,954,790 2,105,102 111,685 1,993,418 16,780 - 16,780	TOTAL OPERATING EXPENDITURES	2,679,502	2,776,303	96,801	15,204,848	17,238,492	2,033,643	34,697,129	34,777,203	80,074
	NET SURPLUS (DEFICIT)	3,063,779	108,989	2,954,790	2,105,102	111,685	1,993,418	16,780	-	16,780

23

ALEXANDRIA TRANSIT COMPANY Summary Income Statement for the Month Ending December 2024

				FY2025 Annual		
	Actual	Budget	Variance	FY2025 Year End	Budget	Variance
REVENUES:						
Passenger Revenue	-	-	-	-	-	-
Charter Revenue	22,793	65,000	(42,207)	130,000	130,000	-
Advertising Revenue	20,143	38,425	(18,282)	70,143	153,700	(83,557)
Miscellaneous Revenue	50,261	30,000	20,261	80,261	60,000	20,261
Total Operating Revenue	93,197	133,425	(40,228)	280,404	343,700	(63,296)
City Contribution - King Street Trolley	780,294	780,291	3	1,560,585	1,560,582	3
City Contribution - Regular Subsidy	16,436,460	16,436,461	(1)	32,872,921	32,872,921	(1)
Total Revenue	17,309,951	17,350,177	(40,226)	34,713,909	34,777,203	(63,294)
EXPENDITURES:						
Operations	8,538,307	9,609,225	1,070,917	18,979,524	19,326,299	346,775
Maintenance	3,385,696	4,043,991	658,295	8,035,022	8,112,524	77,502
Administration	3,206,163	3,515,087	308,924	7,436,260	7,148,380	(287,880)
Capital Outlay	74,682	70,190	(4,492)	246,323	190,000	(56,323)
Total Expenditures	15,204,848	17,238,492	2,033,643	34,697,129	34,777,203	80,074
			-			
Net Surplus (Deficit)	2,105,102	111,685	1,993,418	16,780	-	16,780

This statement is <u>unaudited</u> and prepared for the sole use of management and the Board of Directors of ATC.

ALEXANDRIA TRANSIT COMPANY Balance Sheet as of December 31, 2024

ASSETS		
Cash - City of Alexandria Pooled	\$	(1,095,116)
Cash - Payroll Account		1,202,518
Due from Other Governments		-
Receivables		131,989
Prepaid Expenditures		264,005
Parts and Supplies Inventory		1,093,359
Capital Assets		73,244,179
Less: Accumulated Depreciation		(41,314,492)
TOTAL ASSETS	\$	33,526,442
LIABILITIES		
Accounts Payable	\$	409,892
Payroll Liabilities		28,779
Accrued Vacation		1,407,000
Deferred Revenue		-
Total Liabilities	\$	1,845,671
NET POSITION		
Net Investment in Capital Assets	\$	31,929,687
Unrestricted	Ψ	(248,916)
Total Net Position	\$	31,680,771
······	<u> </u>	
TOTAL LIABILITIES AND NET POSITION	\$	33,526,442

This statement is <u>unaudited</u> and prepared for the sole use of management and the Board of Directors of ATC.



















Office of the Secretary of Transportation

SUBJECT: ENSURING RELIANCE UPON SOUND ECONOMIC ANALYSIS IN DEPARTMENT OF TRANSPORTATION POLICIES, PROGRAMS, AND ACTIVITIES DOT Order

1. <u>PURPOSE</u>

This Order updates and resets the principles and standards underpinning U.S. Department of Transportation (Department or DOT) policies, programs, and activities to mandate reliance on rigorous economic analysis and positive cost-benefit calculations and ensure that all DOT grants, loans, contracts, and DOT-supported or -assisted State contracts bolster the American economy and benefit the American people.

2. CANCELLATION

None

3. APPLICABILITY AND SCOPE.

This Order applies to all the Department's Operating Administrations (OA) and the Departmental Offices in the Office of the Secretary of Transportation (OST).¹

4. EFFECTIVE DATE

This Order is effective upon its date of execution.

5. POLICIES.

The following principles govern the implementation and administration of all DOT policies, programs, and activities:

> a. The Department's grantmaking, lending, policymaking, and rulemaking activities shall be based on sound economic principles and analysis supported by rigorous cost-benefit requirements and data-driven decisions. This requirement shall apply

¹ The terms "Operating Administration" and "OA" hereinafter refer to both the Department's operating administrations and the OST Departmental Offices.

regardless of whether the activities in question fall below the economic threshold required for review by the Office of Information and Regulatory Affairs.

- b. To engage in grantmaking, lending, policymaking, or rulemaking, the benefits must be estimated to outweigh the costs. The calculation of the "social cost of carbon" is marked by logical deficiencies, a poor basis in empirical science, politicization, and the absence of a foundation in legislation. Consequently, the Administrator of the Environmental Protection Agency has been ordered by the President to issue guidance to address these harmful and detrimental inadequacies. Prior to issuance of that guidance, DOT shall ensure estimates to assess the value of changes in greenhouse gas emissions resulting from agency actions, including with respect to the consideration of domestic versus international effects and evaluating appropriate discount rates, are, to the extent permitted by law, consistent with the guidance contained in OMB Circular A-4 of September 17, 2003 (Regulatory Analysis).
- c. Statutes governing DOT policies, programs, and activities shall be administered to identify and avoid, to the extent practicable, relevant, appropriate, and consistent with law, adverse impacts on families and communities. Adverse impacts may include, but are not limited to, noise; water pollution; soil contamination; a denial of or a reduction in transportation services; increased difficulty in raising children in a safe and stable environment; and destruction or disruption of community cohesion, safety, or economic vitality.
- d. Statutes governing DOT policies, programs, and activities shall also be administered to maximize, to the extent practicable, relevant, appropriate, and consistent with law, benefits for families and communities. The benefits may include, but are not limited to, economic opportunities, such as increased access to jobs, healthcare facilities, recreational activities, commercial activity, or any actions or project components that will help alleviate poverty, enhance safety, and primarily benefit families and communities by improving the quality of their lives, raising their standard of living, or enabling them to participate more fully in our economy.
- e. DOT-supported or -assisted programs and activities, including without limitation, all DOT grants, loans, contracts, and DOT-supported or -assisted State contracts, shall not be used to further local political objectives or for projects and goals that are purely local in nature and unrelated to a proper Federal interest. DOT programs and activities should instead prioritize support and assistance for projects and goals that are consistent with the proper role of the Federal government in our system of federalism, have strong co-funding requirements, adhere faithfully to all Federal statutory Buy America requirements, and not depend on continuous or future DOT support or assistance for improvements or ongoing maintenance.
- f. To the maximum extent permitted by law, DOT-supported or -assisted programs and activities, including without limitation, all DOT grants, loans, contracts, and DOT-supported or -assisted State contracts, shall prioritize projects and goals that:

- i. utilize user-pay models;
- ii. direct funding to local opportunity zones where permitted;
- iii. to the extent practicable, relevant, appropriate, and consistent with law, mitigate the unique impacts of DOT programs, policies, and activities on families and family-specific difficulties, such as the accessibility of transportation to families with young children, and give preference to communities with marriage and birth rates higher than the national average (including in administering the Federal Transit Administration's Capital Investment Grant program);
- iv. prohibit recipients of DOT support or assistance from imposing vaccine and mask mandates; and
- v. require local compliance or cooperation with Federal immigration enforcement and with other goals and objectives specified by the President of the United States or the Secretary.

6. <u>RESPONSIBILITIES</u>.

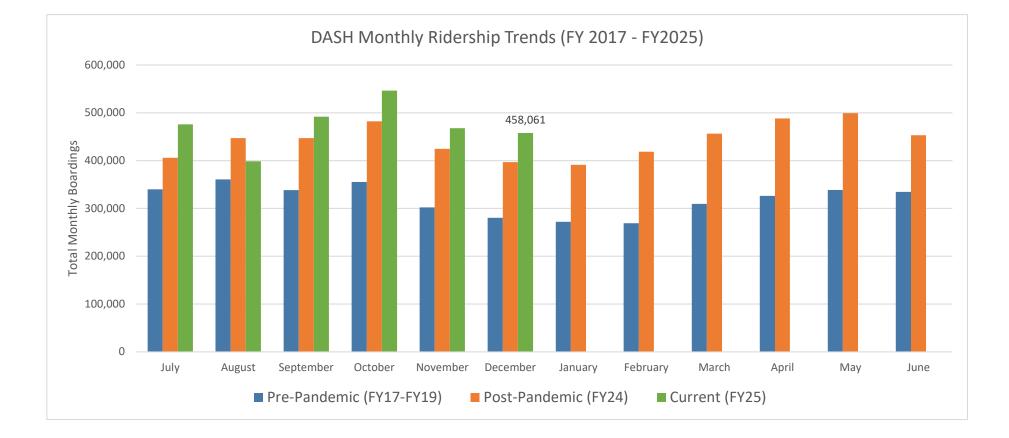
- a. The General Counsel is the chief legal officer of the Department with final authority on all questions of law for all components of DOT. The Office of the General Counsel (OGC) shall provide the legal advice, support, and guidance necessary to implement and effectuate this Order, including via the issuance of additional orders as warranted.
- b. OAs engaged in grantmaking, lending, policymaking, or rulemaking activities shall, in coordination and consultation with OGC, implement this Order and determine the most effective and efficient way of integrating the principles outlined in this Order with their existing regulations and guidance.
- c. In undertaking the integration with existing operations, and in coordination and consultation with OGC, OAs shall:
 - 1. Develop and issue guidance necessary to implement and effectuate this Order, or review and update any previously issued guidance to ensure consistency with this Order. OAs shall also engage in the notice-and-comment process, as appropriate and in accordance with DOT Order 2100.6B (Policies and Procedures for Rule-makings) and any corresponding regulations, to implement the requirements of this Order.
 - 2. Update and revise all Notices of Funding Opportunity, grant agreements, loan agreements, and other program documents as necessary to ensure compliance with Federal law and consistency with this Order.
 - 3. Review their existing grant agreements, loan agreements, and contracts, and, to the extent permitted by law, unilaterally amend the general terms and conditions as necessary to ensure compliance with Federal law and consistency with this Order, and provide corresponding notice of such to recipients.

- d. OAs shall prepare a report describing their efforts to comply with this Order and the impact of those efforts on their grantmaking, lending, policymaking, and rulemaking activities. The first of these reports shall be submitted to OGC no later than six months after the effective date of this Order, and each subsequent report shall be due no later than six months thereafter.
- e. OAs shall also observe the following principles:
 - 1. This Order should be implemented in a simple, transparent manner that avoids adding unnecessary procedural or regulatory steps or causing undue delay. The Order should not be interpreted to impose procedural or regulatory requirements that provide no benefit in the decision-making process. The Order should be carried out in a manner that considers the impact that delays in project delivery or rule-making may have on the economic vitality, safety, and well-being of the American people, their families, and communities.
 - 2. OAs shall strive to promote the economic opportunities of DOT programs, policies, and activities for families and communities. Procedures shall be established or modified, as necessary, to provide meaningful opportunities for public involvement by families and communities during the planning and development of programs, policies, and activities (including the identification of potential effects, alternatives, and mitigation measures).
 - 3. DOT shall ensure comprehensive public engagement, including with families and community stakeholders, and provide meaningful access to public information concerning both the costs and the benefits of DOT programs, policies, or activities.
 - 4. Compliance with the terms of this Order is an ongoing responsibility. OAs shall continuously monitor their programs, policies, and activities to ensure they are administered in a manner consistent with this Order. This Order does not alter existing assignments or delegations of authority to the Operating Administrations or other DOT components.

7. DISCLAIMER.

This Order is intended to improve the internal management of DOT and is not intended to, nor does it, create any rights, benefits, or trust responsibility, substantive or procedural, enforceable at law or equity, by a party against the Department, its OAs, its officers, or any person. Nor should this Order be construed to create any right to judicial review involving the compliance or noncompliance with this Order by the Department, its Operating Administrations, its officers or any other person.

Secretary of Transportation



King Street Bus Stop Updates

February 12, 2025

Effective Sunday, February 23rd, DASH will be removing or relocating six (6) bus stops along King Street in Old Town Alexandria. These bus stop removals represent the first step in a larger city bus stop improvement project that will reduce travel times, increase service reliability and allow for future bus stop improvements with better accessibility and amenities. King Street is one of the busiest transit corridors in Alexandria with buses and Trolley running as frequently as every 3-5 minutes during weekday peak periods.

As shown in the diagrams below, the following bus stops will be eliminated:

- EB King St & S. Peyton St
- EB King St & S. Alfred St
- EB King St & S. St. Asaph St
- NB N. Fairfax St & Cameron St
- WB King St & N. St. Asaph St
- WB King St & N. Peyton St

The following new bus stops will be established (see map below):

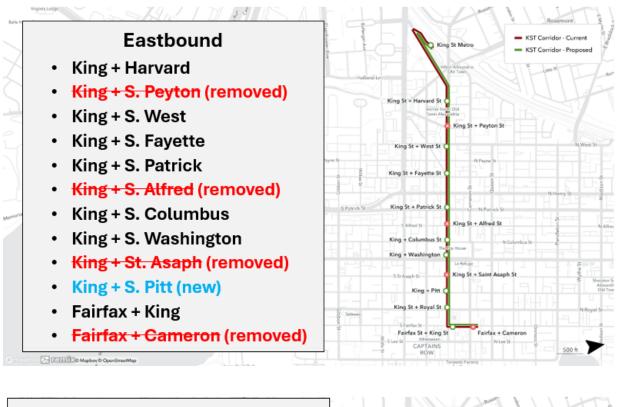
• EB King St & S. Pitt St • WB King St & N. Pitt St

Lines 30, 31, and the King Street Trolley will now serve all stops between King Street Metro and City Hall. There have previously been several stops that were served by the Trolley but not Lines 30 and 31, or vice versa.

As part of these preliminary stop relocations, the City will be removing two (2) parking spaces at EB King Street at S. Pitt Street. These removals will allow for ADA access to the stop and are expected to be approved by the Traffic & Parking Board (TPB) at their upcoming meeting.

DASH staff are conducting outreach for passengers who will be affected by these closures. This includes flyers posted at all of the affected bus stops, information on the DASH website, and social media posts. All posted flyers are being provided in both English and Spanish. The flyers also identify alternate stops within one block in either direction for all affected stops.

King Street Bus Stop Changes – February 2025



Westbound

- Fairfax + King
- King + N. Royal
- King + N. Pitt (new)
- King + N. St. Asaph (removed)
- King + N. Washington
- King + N. Columbus
- King + N. Patrick
- King + N. Fayette
- King + N. West
- King + N. Peyton (removed)
- King + Harvard
- King + Diagonal







DEPARTMENT OF PLANNING & SCHEDULING

STRATEGIC PLAN & DEPARTMENT HIGHLIGHTS FEBRUARY 2025

PLANNING & SCHEDULING

Department Structure:

- 7 Team Members
- Reporting to Chief Infrastructure & Development Officer

Core Responsibilities:

- Service Planning
- Scheduling
- Intelligent Transportation Systems (ITS)



SERVICE PLANNING

- Route Alignments
- Frequency & Span
- Fleet & Ops Planning
- Planned Disruptions
- Regional Coordination
- Bus Stops & Transit Centers
- Development Review
- Performance Data (NTD)





SCHEDULING

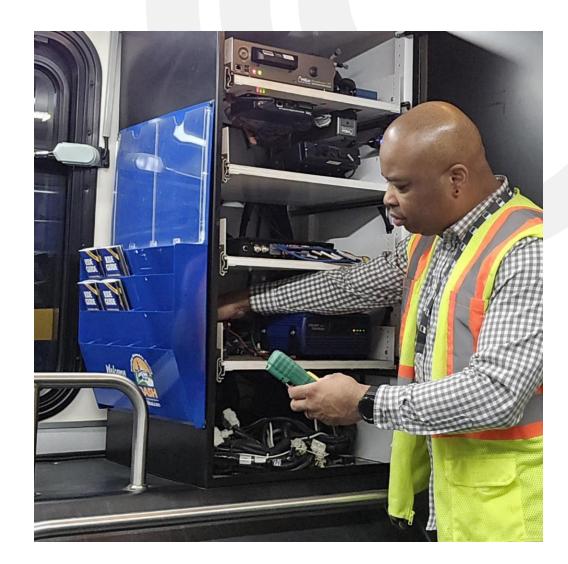
- Timetables
- Blocking (e.g. Buses)
- Runcutting (e.g. Operators)
- Rostering
- Operator Bid
- Ops/ATU Coordination
- Customer Feedback



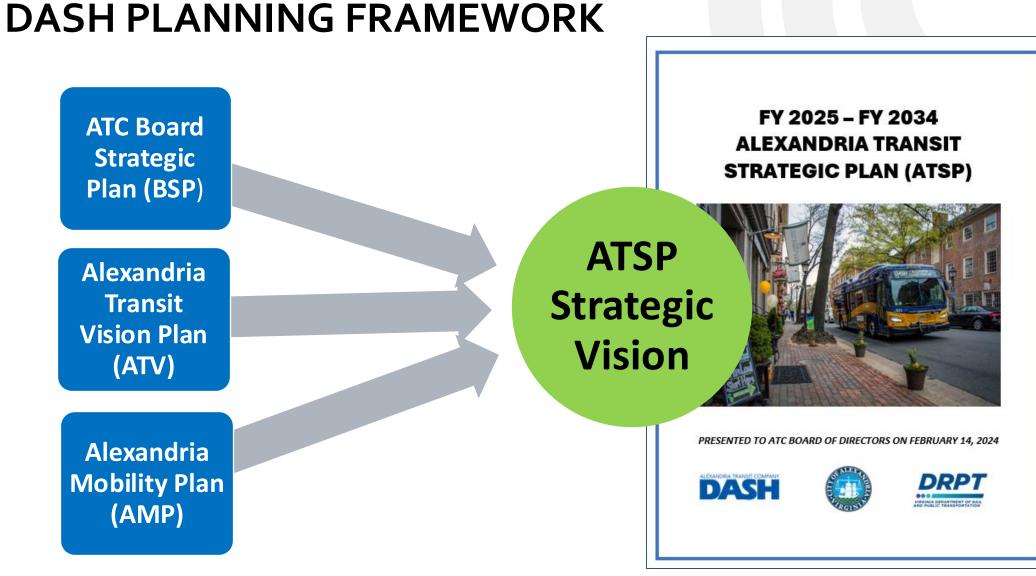


INTELLIGENT TRANSPORTATION SYSTEMS (ITS)

- CAD/AVL Systems
- Destination Signs
- Onboard Audio & Signs
- GTFS Data Feeds
- Real-Time Information
- Digital Signage
- Transit Signal Priority

















SERVICE PLANNING > GOAL #1 – SYSTEM EXCELLENCE

- Route Alignments
- Frequency & Span
- Fleet & Ops Planning
- Planned Disruptions
- Regional Coordination
- Bus Stops & Transit Centers
- Development Review
- Performance Data (KPI's)











INTELLIGENT TRANSPORTATION > GOAL #2 - CUSTOMER EXPERIENCE SYSTEMS (ITS)

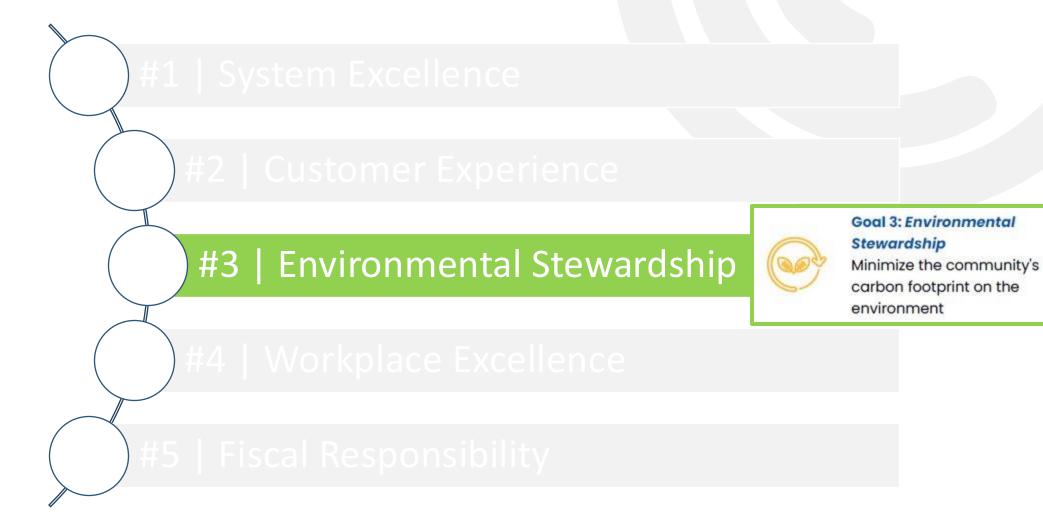
- CAD/AVL Systems
- Destination Signs
- Onboard Audio & Signs
- GTFS Data Feeds
- Real-Time Information
- Digital Signage
- Transit Signal Priority

			••••				











SERVICE PLANNING > ENVIRONMENTAL STEWARDSHIP

- **Route Alignments**
- Frequency & Span
- **Fleet Planning**
- **Service Disruptions** \bullet
- Performance Data (NTD)
- **Regional Coordination**
- **Bus Stops & Transit Centers**
- **Development Review**









DASH RIDERS

CONTACT US FOR MORE INFORMATION



2 | Customer Experience

43 | Environmental Stewar

#4 | Workplace Excellence



Goal 4: Workplace Excellence

Foster an environment that champions inclusion, work-life balance, innovation, and professional growth and satisfaction

#5 | Fiscal Responsibility



Goal 5: Fiscal Responsibility and Efficiency

Deliver high-quality, costefficient services that offer maximum value to the community

ALEXANDRIA TRANSIT COMPANY

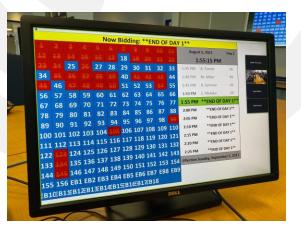
SCHEDULING >

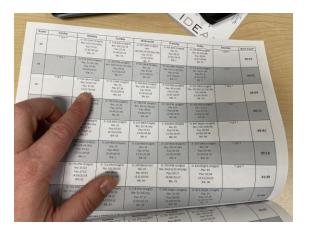
GOAL #4 – WORKPLACE EXCELLENCE & GOAL #5 – FISCAL RESPONSIBILITY

Route Timetables Blocking (e.g. Buses) Runcutting (e.g. Operators) Rostering Operator Bid Ops/ATU Coordination

Customer Feedback











2025 PRIORITIES & TARGETS

- Alexandria Transit Strategic Plan (ATSP) Update for FY2026
- ACPS Coordination
- Bus Stop Improvements
- KPI Data Management
- Technology Upgrades

Metric	FY24	FY25
, louito	(Actual)	(Target)
Annual Boardings	5.3M	5.5M
Boardings Per Hour	18.3	19.0
On-Time %	79%	80%
ADA Bus Stops	64%	66%
Stops w/ Benches	54%	57%













